

STATE OF ILLINOIS

# Balancing Incentive Payment Program Application

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Department of Healthcare and Family  
Services

March 27, 2013

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March 27, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Jennifer:

The Illinois Department of Healthcare & Family Services (HFS) is pleased to submit the enclosed application for the Balancing Incentive Program in accordance with State Medicaid Directors Letter #11-010 ACA#20 and Section 10202 of the Patient Protection and Affordable Care Act. The HFS is the single state Medicaid agency in Illinois and will serve as the lead organization for the BIP Program.

The state's human service system is comprised of the Department of Human Services who administers programs for individuals with intellectual and developmental disabilities, individuals with physical disabilities, individuals with mental illness and/or substance use issues; and the Department on Aging, the operating agency for the provision of services to the elderly population. HFS maintains a strong partnership with our sister agencies as well as with the Governor's office as evidenced through our numerous rebalancing initiatives that are underway that require collaboration at a high level as well as in the day to day delivery of services. Additionally, HFS collaborates with LTSS stakeholders through numerous committees and workgroups.

Illinois has a long history of rebalancing its LTSS system as evidenced by its commitment to community based services and supports. Illinois operates nine 1915 (c) Home and Community-Based Waivers that serve 89,489 individuals in the community; our Money Follows the Person Program has transitioned over 800 individuals to the community; Illinois is expanding its Aging and Disability Resource Centers; Governor Quinn and his Administration have settled three *Olmstead* lawsuits, and the State is in the process of closing some of its State institutions.

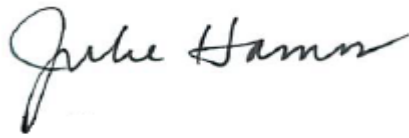
The settlement of the three *Olmstead* lawsuits coupled with the closure of state facilities provide Illinois with a unique opportunity to improve its community-based system of care as required by the BIP structural requirements, including the establishment of a No Wrong Door/Coordinated Entry Process; the development of a Uniform Assessment Tool; and the promotion of conflict free case management. Illinois is moving in the direction of breaking down our current bureaucratic silos and improving the level of quality services and supports. The BIP system

requirements will provide the needed structure to allow Illinois to streamline its LTSS programs served by multiple agencies, reducing consumer and administrative burden, and integrating care planning and delivery functions.

Illinois estimates receiving an additional 2% FMAP equaling over \$90 million based on projected total community based LTSS expenditures from July 1, 2013 through September 30, 2015. The enhanced funds will support Illinois' efforts to respond to the requirements of the three *Olmstead* lawsuits, assist with strengthening our community infrastructure, and further our efforts to rebalance our LTSS system.

The Principal Investigator for the BIP is Theresa Eagleson, Illinois Medicaid Director, [Theresa.Eagleson@illinois.gov](mailto:Theresa.Eagleson@illinois.gov). Kelly Cunningham, Deputy Medicaid Administrator, and Lora McCurdy, MFP Project Director, will also provide leadership on BIP and they can be contacted at [Kelly.Cunningham@illinois.gov](mailto:Kelly.Cunningham@illinois.gov) and [Lora.McCurdy@illinois.gov](mailto:Lora.McCurdy@illinois.gov).

Sincerely,

A handwritten signature in black ink that reads "Julie Hamos". The signature is fluid and cursive, with the first name "Julie" and last name "Hamos" clearly legible.

Julie Hamos  
Director  
Illinois Department of Healthcare & Family Services

**Preliminary Work Plan**

See Table on following page.

| Categories                      | Interim Tasks and Deliverables   | Due Date                         | Responsible Entity | Status  | Deliverables                                       |
|---------------------------------|--|----------------------------------|--------------------|---|--|
| General NWD/SEP Structure       | <b>All individuals receive standardized information and experience the same eligibility determination and enrollment process</b>   |                                  |                    |   |  |
|                                 | Develop standardized informational materials that coordinate entry process/points to individuals   | 1/1/2014                         | BIP Team           | Not started – have had internal discussions related to expansion of website | Informational Materials                            |
|                                 | Train participating staff on eligibility determination and enrollment process  | 2/28/2014                        | BIP Team           | Not started   | Training Agenda and schedule                       |
|                                 | <b>A coordinated process guides the individual through the entire functional and financial eligibility determination process. Functional and financial assessment data and results are accessible to NWD/SEP staff so that eligibility determination and access to services occurs in a timely fashion</b> |                                  |                    |   |  |
|                                 | General Description of the future system   | 3/27/2013                        | BIP team           | Complete with initial application and general overview                      | BIP Application – System description               |
|                                 | Detailed system description  | 9/30/2013 with 6 month Work Plan | BIP Team           | In Progress   | Detailed technical specs of system                 |
|                                 | Select vendor  | Update with 6 month Work Plan    | BIP Team           | In Progress   | Vendor name and qualifications                     |
|                                 | Implement and test system  | Update with 6 month Work Plan    | BIP Team           | In Progress   | Description of pilot roll out                      |
|                                 | System goes live   | Update with 6 month Work Plan    | BIP Team           | In Progress   | Memo to CMS indicating system is fully operational |
|                                 | System updates   | Semi-annual after application    | BIP Team           | In Progress   | Description of successes and challenges            |
| NWD - Coordinated Entry Process | <b>Illinois has a network of coordinated entry points and an operating agency with the Medicaid agency as the oversight agency.</b>  |                                  |                    |   |  |
|                                 | Identify the operating agency  | 3/27/2013                        | HFS                | Completed   | Name of Operating Agency - HFS                     |
|                                 | Identify the NWD/SEPs  | 3/27/2013                        | BIP Team           | In progress   | List of SEP agencies and locations                 |

|                     |  |                                  |   |                                    |   |
|---------------------|--|----------------------------------|---|------------------------------------|---|
|                     | Develop or implement an agreement (MOU) across agencies  | 9/30/2013 with 6 month Work Plan | HFS and BIP Team including agency leads | Not started                        | Signed MOU  |
|                     | <b>NWD/SEPs have access point where individuals can inquire about community LTSS and receive the same comprehensive information, eligibility determinations, community LTSS program options counseling and enrollment assistance</b> |                                  |   |                                    |   |
|                     | Identify service shed coverage of all NWD/SEPs   | 3/27/2013                        | HFS & BIP Team                          | Completed with initial application | 100% of state covered by NWD/SEPs                             |
|                     | Ensure NWD/SEPs are accessible to older adults and persons with disabilities   | Update with 6 month Work Plan    | BIP Coordinator and Team                | Not Started                        | Description of NWD/SEP features that promote accessibility    |
| <b>Website</b>      | <b>The NWD/SEP system includes an informative community LTSS website; Website lists a 1-800 number for NWD/SEP system.</b>   |                                  |   |                                    |   |
|                     | Identify or Develop URL  | 11/1/2013                        | HFS – Webmaster and LTC staff           | Not started                        | Web URL   |
|                     | Develop and Incorporate Content  | 1/1/2014                         | HFS – Webmaster and LTC staff           | Not started                        | Working URL with content completed including screen shots     |
|                     | Incorporate the Level 1 Screen   | 3/1/2014                         | BIP Coordinator                         | Not started                        | Screen shot of level 1 screen and instructions for completing |
| <b>1-800 Number</b> | <b>Single 1-800 Number where individuals can receive information about community LTSS options in the State, request additional information, and schedule appointments at local NWD/SEPs for assessments</b>                          |                                  |   |                                    |   |
|                     | Evaluate existing 1-800 capabilities and provide one system  | 11/1/2013                        | BIP Coordinator and Team                | Not started                        | Phone Number  |
|                     | Train staff on answering phones, providing information, and conducting the Level 1 screen  | 3/1/2014                         | BIP Coordinator and Team                | Not started                        | Training materials  |
| <b>Advertising</b>  | <b>Illinois advertises the NWD/SEP system to help establish it as the “go to system” for community LTSS</b>  |                                  |   |                                    |   |
|                     | Develop advertising plan   | 12/1/2013                        | BIP Coordinator and Team                | Not started                        | Advertising Plan  |
|                     | Implement advertising plan   | 3/1/2014                         | BIP Coordinator and Team                | Not started                        | Distribution of advertising plan                              |



|                               |   |                               |                            |                                       |   |
|-------------------------------|---|-------------------------------|----------------------------|---------------------------------------|---|
| CSA                           | <b>A CSA, which supports the purposes of determining eligibility, identifying support needs and informing service planning, is used across the State and across a given population. The Level 2 assessment is completed in person, with the assistance of a qualified professional. The CSA must capture the CDS (required domains and topics).</b> |                               |                            |                                       |   |
|                               | Fill out CDS cross walk to determine if State's current assessment tools include required domains and topics  | 3/27/2013                     | BIP and UAT Team           | Completed with initial application    | Ongoing evaluation of existing tools                                |
|                               | Develop questions for the Level 1 screen  | 5/1/2013                      | BIP Coordinator & UAT Team |                                       | Level 1 screening   |
|                               | Develop Core Standardized assessment  | 7/1/2013                      | BIP Coordinator & UAT Team | Internal meetings ongoing             | Fin   |
|                               | Incorporate additional domains and topics if necessary  | 8/1/2013                      | Vendor                     | Not started                           | Final Level 2 screening process                                     |
|                               | Train staff members at NWD/SEPs to coordinate the Level 1 and 2 screens   | 1/1/2014                      | BIP Coordinator & UAT Team | Not started                           | Training materials  |
|                               | Identify qualified personnel to conduct the CSA   | 1/1/2014                      | BIP Coordinator & UAT Team | Not started                           | List of entities to conduct the various components of the CSA       |
|                               | Continual Updates   | Semi-annual after application | BIP Coordinator & UAT Team | Not started                           | Description of successes and challenges                             |
| Conflict-Free Case Management | <b>Illinois must establish conflict of interest standards for the Level 1 screen the Level II assessment and plan of care processes. An individual's plan of care must be created independently from the availability of funding to provide services.</b>   |                               |                            |                                       |   |
|                               | Describe current case management system, including conflict-free policies and areas of potential conflict   | 3/27/2013                     | BIP Coordinator            | Complete with initial BIP application | Description of current case management system in application        |
|                               | Establish protocol for removing conflict of interest  | 3/1/2014                      | BIP Coordinator & Team     | Not started                           |   |
| Data Collection and Reporting | <b>State must report service, outcome, and quality measure data to CMS in an accurate and timely manner</b>   |                               |                            |                                       |   |
|                               | Identify data collection protocol for service data  | 9/30/2013 with work plan      | BIP Coordinator & Team     | Not started                           | Measures, Data collection instruments, and data collection protocol |
|                               | Identify data collection protocol for quality data  | 9/30/2013 with work plan      | BIP Coordinator & Team     | Not started                           | Measures, Data collection instruments, and data collection protocol |

|                          |   |                               |                        |             |   |
|--------------------------|---|-------------------------------|------------------------|-------------|---|
|                          | Identify data collection protocol for outcome measures  | 9/30/2013 with work plan      | BIP Coordinator & Team | Not started | Measures, Data collection instruments, and data collection protocol                                     |
|                          | Report updates to data collection protocol and instances of serve data collection                                       | Semi-annual Report            | HFS                    | Not started | Document describing where the data was collected during previous 6-month period and updates to protocol |
|                          | Report updates to data collection protocol and instances of quality data collection                                     | Semi-annual Report            | HFS                    | Not started | Document describing where the data was collected during previous 6-month period and updates to protocol |
|                          | Report updates to data collection protocol and instances of outcomes measures collection                                | Semi-annual Report            | HFS                    | Not started | Document describing where the data was collected during previous 6-month period and updates to protocol |
| Sustainability           | <b>State should identify funding sources that will allow them to build and maintain the required structural changes</b> |                               |                        |             |   |
|                          | Identify funding sources to implement the structural changes  | 9/30/2013 with work plan      | HFS and GOMB           | In Progress | Description of funding sources  |
|                          | Develop sustainability plan   | 9/30/2013 with work plan      | HFS and GOMB           | Not started | Estimated annual budget to maintain the structural changes and funding sources                          |
| Exchange IT Coordination | <b>States must make an effort to coordinate their NWD/SEP system with Health Information Exchange IT system</b>         |                               |                        |             |   |
|                          | Describe plans to coordinate the NWD/SEP system with the Health Information Exchange IT system                          | 1/1/2014                      | HFS                    | Not started | Description of plan of coordination   |
|                          | Provide updates on coordination, including the technological infrastructure   | Semi-annual after application | HFS                    | Not started | Description of coordination efforts   |

**Signature of Lead of Oversight Agency**



Name: Kelly Cunningham  
Agency: Illinois Department of Healthcare and Family Services  
Position: Deputy Administrator for programs

## Project Abstract

The Illinois Department of Healthcare and Family Services, in partnership with our sister agencies, the Department on Aging and the Department of Human Services, propose to utilize the Balancing Incentive Program (BIP) to strengthen the community-based infrastructure and provide greater access to community-based services and supports, in keeping with the integration mandate of the Americans with Disabilities Act (ADA), as required by the *Olmstead* decision. By strengthening structural reforms to increase nursing home diversions and access to non-institutional LTSS, Illinois will augment its community-based infrastructure to create a more coordinated, efficient, and accountable delivery system. Illinois is in the midst of implementing significant rebalancing initiatives, including the closure of state institutions; the settlement and implementation of three *Olmstead* class action lawsuits; and the expansion of coordinated care models.

Illinois acknowledges that the current service delivery systems are not coordinated across disability populations resulting in fragmentation and difficulty in navigating care. The three system requirements outlined under the BIP will further enhance Illinois' response to the lawsuits, the closure of the state facilities, and other on-going rebalancing initiatives. Specifically, the BIP will provide for:

- Development of a uniform assessment tool that views individuals in a holistic approach across disability populations;
- Development of a web based data system that encompasses storage of data and the provision of access to the data across Departments and provider groups;
- Establishment of a No Wrong Door system for LTSS that is coordinated across aging and disability populations;
- Assurance of the provision of conflict free case management across LTSS.

The goal of the Illinois BIP project is to rebalance the LTSS system through the continued expansion of community based services and supports in order to meet the 50% benchmark of LTSS expenditures being directed to the community system. Additionally, Illinois plans to reduce its overreliance on institutional care through strengthening community capacity and ensuring that individuals are afforded community options prior to admission to an institutional setting.

Illinois plans to undertake the following initiatives to strengthen its community infrastructure and address the three structural changes as required by the BIP:

- 1) Review of the LTSS functional eligibility determination processes as well as the multiple points of entry into LTSS in order to create a coordinated entry

process and a streamlined functional and financial eligibility determination process.

- 2) Continue to collaborate with Navigant Consulting to adopt a uniform assessment tool that will include the five core domains of data elements required by the BIP.
- 3) Adoption of a Level 1 screen that will include the development of a self portal that provides consumers with the option to initiate the Level 1 screening process online.
- 4) Development of a web-based data system that collects screening and assessment information in real time in order to assist efforts to divert individuals from institutional settings.
- 5) Establish conflict free case management protocols across the community-based LTSS system.
- 6) Establish outreach and marketing material that provides Illinois residents with the information they need to make informed decisions regarding LTSS. Secure a 1-800 capability dedicated to providing individuals with access to a person to initiate the Level 1 screening process.

Illinois estimates receiving an additional 2% FMAP equaling \$90.3 million based on projected total community based LTSS expenditures from July 1, 2013 through September 30, 2015 (please see budget attachment). The enhanced funds will support Illinois' efforts to respond to the requirements of the three *Olmstead* lawsuits, assist with strengthening our community infrastructure, and further our efforts to rebalance our LTSS system.

## Project Narrative

### Section A. Understanding of Balancing Incentive Program Objectives:

#### Section A.1 Background

The State has demonstrated an understanding of and a commitment to the goals of the Balancing Incentive Program. The Balancing Incentive Program will accelerate Illinois' transformation of its long term care systems by:

- Streamlining consumer program intake, improving timing of service initiation and minimizing administrative stress on consumers
- Lowering costs through improved systems performance & efficiency
- Creating tools to assist consumers with care planning & assessment
- Enhancing quality measurement and oversight

Illinois has a long history of implementing policies that support the goal of rebalancing its Long Term Care system to enable individuals to live in the most integrated setting of their choice. Illinois operates nine Home and Community-Based Service (HCBS) Medicaid Waivers that function to provide individuals with a community-based alternative to institutional care. The programs operated by DHS, DoA, and HFS include HCBS waivers for:

Table 1 - IL HCBS Waivers

| 1915 (c)Waiver Type   | Operating Agency/Division  |
|---|--|
| 1. Persons with HIV/AIDS  | Department of Human Services—<br>Rehabilitation Services (DRS)   |
| 2. Persons with Brain Injury (TBI)  | Department of Human Services—<br>Rehabilitation Services (DRS)   |
| 3. Persons with Physical Disabilities   | Department of Human Services—<br>Rehabilitative Services(DRS)  |
| 4. Adults with Developmental Disabilities   | Department of Human Services—<br>Developmental Disabilities(DDD)                                       |
| 5. Children and Young Adults with<br>Developmental Disabilities-Support               | Department of Human Services—<br>Developmental Disabilities(DDD)                                       |
| 6. Children and Young Adults with<br>Developmental Disabilities-Residential<br>Waiver | Department of Human Services—<br>Developmental Disabilities (DDD)                                      |
| 7. Persons who are Elderly  | Department on Aging  |
| 8. Medically Fragile Technology<br>Dependent (MFTD)                                   | Care managed by the University of Illinois at<br>Chicago, Division of Specialized Care for<br>Children |
| 9. Supportive Living HCBS Waiver  | Department of Healthcare and Family Services   |

In federal fiscal year 2011, 89,439 persons were served in HCBS waiver programs.

Additionally, the Department of Human Services, Division of Mental Health, provides community-based mental health services through the Medicaid Rehabilitation Option, also known as the Medicaid Community Mental Health Services Program. DMH contracts with 150 comprehensive community mental health centers and 30 specialty providers to provide community-based services. In FY 12 DHS/DMH purchased services for approximately 130,000 individuals.

The Division of Rehabilitation Services oversees a Community Reintegration Program (CRP) which was in place prior to the initiation of the Money Follows the Persons Program (MFP) and continues to reintegrate individuals from institutional settings to the community who have less intensive needs. Illinois' application for the Money Follows the Person Rebalancing Demonstration Program was approved in 2008. As of CY 2012, Illinois' MFP Program has transitioned 788 individuals from nursing homes and ICF/DD's since transitions were initiated in 2009. The Department of Healthcare and Family Services is coordinating its MFP Program with two of the *Olmstead* lawsuits and the closure of state facilities in order to further our rebalancing efforts.

In recent years, Illinois has prioritized rebalancing its Long Term Care system under the leadership of Governor Pat Quinn and the legislature as evidenced by the passage of significant Medicaid reform legislation (Public Act 96-1501). The Act requires the state human service agencies to create an annual Uniform Budget Report with a breakdown of expenditures for both institutional care and community care. The Act provides the Governor with the authority to transfer up to 4% of funding from one line item to another. Additionally, PA 96-1501 requires 50% of Medicaid enrollees to be served under coordinated care models by 2015 – equating to 1.5 Million consumers. The goal of the Act is to redesign Illinois' healthcare delivery system to create a more consumer centered system with a focus on improving health outcomes, enhancement of consumer access to care, and a new focus on improvement of quality of care.

Over the past several years, Illinois has systematically reduced its overreliance on state operated hospitals and institutions through the development of comprehensive downsizing plans for these facilities. Since 2009, the Administration has directed the closure of two State Mental Health Hospitals and two State Operated Developmental Centers. The DHS/DMH closed two state operated psychiatric facilities in FY 12 and FY 13. Tinley Park Mental Health Center closed June 30, 2012. It served as an acute care hospital and as a result all patients were discharged prior to closure. Singer Mental Health Center (closed Oct. 31, 2012) had both an acute and extended care population and those patients who were not discharged were transferred to other state hospitals.



The 2,750 admissions handled annually by these two facilities were replaced with a more community-based crisis care system that provides evaluation of individuals that present to Emergency Departments in psychiatric crisis to determine needed level of care. The following levels of care were determined and either created from scratch or significantly enhanced in the geographic areas to assure our rebalancing efforts were successful:

- Acute Community Services
- Mental Health Crisis Triage and Residential beds
- DASA Residential Crisis Stabilization beds
- Community Hospital Inpatient Psychiatric Services
- Mental Health Team Services such as Assertive Community Treatment (ACT) and Community Support Team (CST)
- Transportation contract to facilitate patient movement between levels of care

The DHS/DDD closed the Howe State Operated Developmental Center in 2009, the Jacksonville Developmental Center in 2012, and the Murray Developmental Center is slated for closure in October, 2013.

**Table 2 - IL SODC Census Data**

| <b>State Operated Facility Census</b> |                                     |
|---------------------------------------|-------------------------------------|
| <b>Fiscal Years</b>                   | <b>End-of-Year Statewide Census</b> |
| 2005                                  | 2,762                               |
| 2006                                  | 2,695                               |
| 2007                                  | 2,547                               |
| 2008                                  | 2,405                               |
| 2009                                  | 2,255                               |
| 2010                                  | 2,111                               |
| 2011                                  | 2,034                               |
| 2012                                  | 1,965                               |

\*Serving individuals with intellectual or developmental disabilities

As of March 1, 2013, the statewide census was 1,823, reflecting the closure in November, 2012 of the Jacksonville Developmental Center, which served approximately 185 individuals. To further these rebalancing efforts, the DDD is now planning the closure during FY2014 of the Murray Center with a census of approximately 260 individuals, plus the transitions of an additional 100 individuals from the remaining six Centers to community-based services.

Additionally, since 2009 the Administration has settled three *Olmstead* class action lawsuits that were filed a number of years ago. All three of these lawsuits have been settled and Implementation Plans have been approved resulting in thousands of Illinois' residents being provided with the opportunity to transition from institutional care to the community. The three *Olmstead* cases include:

***Williams V. Quinn:*** More than 4,500 residents of nursing homes designated as Institutes for Mental Disease (IMDs) for federal claiming purposes, alleged the state Defendants violated the ADA and Section 504 of the Rehabilitation Act and denied them the opportunity to live in more integrated settings. The Consent Decree was approved in 2010 and the state agreed that all class members will be assessed and, if appropriate, given the opportunity to transition to community based settings. To date, 409 individuals have transitioned to the community.

***Ligas v Hamos:*** The Ligas Consent Decree requires the State of Illinois to provide individuals with an intellectual or developmental disability, age 18 or older who are Medicaid eligible and are residing in private ICF/DDs with 9 or more residents, the opportunity to transition to a community-based setting. Additionally, the State is required to move individuals off the waiting list who reside in the family home and are in need of Community-Based services or placement in a Community-Based setting. There are approximately 4,000 potential class members in ICFs/DD throughout Illinois. The time frame for implementation of the Ligas Decree is six years. To date, 193 individuals have moved from ICFs/DD and another 90 individuals have award letters issued and are in the process of transitioning. There are a total of 904 class members in ICFs/DD (includes the 193 who have moved and the 90 with award letters).

***Colbert v Quinn:*** The Colbert Consent Decree, adopted by the Court on December 21, 2011, requires the State to provide an opportunity for individuals residing in nursing facilities in Cook County to transition to community-based settings. The Colbert class includes individuals with physical disabilities or a serious mental illness. The class consists of approximately 17,000 individuals.

***Olmstead Coordination in Illinois:*** In 2009, HFS initiated Interagency Long Term Care Reform meetings as an Executive level, cross agency strategizing body to coordinate overall rebalancing efforts with focused compliance on the MFP Demonstration Program. The monthly LTC Reform meetings are inclusive of a broad rebalancing agenda, including the implementation of the three *Olmstead* Consent Decrees (Williams, Ligas, and Colbert), state facility closures; coordination issues resulting from the expansion of managed care models; and discussion related to the pursuit of the Balancing Incentive Program and other rebalancing initiatives provided under the Affordable Care Act, such as an analysis of the Community First Choice Option.

## **Section A.2 BIP Objectives: Rebalance the LTSS System and Increase Access and Quality**

The State of Illinois' focus on rebalancing its system has never been greater. A significant strength of Illinois' current LTSS system is the converged leadership exemplified by Governor Quinn and his Administration. During his tenure, Governor



Quinn and his Administration have worked with the Illinois legislature to close a number of state institutions. In short, the following items specify the current LTSS efforts in Illinois:

- Illinois currently operates nine 1915(c) Home and Community Based Waivers with a total of approximately 89,489 individuals receiving community based services and supports. The number of individuals served under the HCBS Waivers has continued to grow every year since their inception.
- Illinois' Money Follows the Person (MFP) Program has successfully transitioned over 800 individuals to the community since transitions were initiated in 2009. Prior to the initiation of MFP, Illinois initiated a Community Reintegration Program that continues to support individuals with less intensive needs from nursing homes to the community.
- The Department on Aging has established an Aging and Disability Resource Center (ADRC) system which has grown to seven sites and is in the process of adding five sites.
- Over the past two years, Illinois has settled three class action *Olmstead* lawsuits which require the State to transition individuals from institutional settings to community-based care. As a result of the settlement of these three lawsuits, an estimated 25,500 Illinois residents will be given an opportunity to transition to the community over the next several years.
- Illinois employed a Statewide Housing Coordinator and Regional Housing Coordinator to assist the various Departments and Divisions in securing housing opportunities, as well as with assisting with rebalancing efforts across the three *Olmstead* Consent Decrees and in collaboration with MFP.
- The Governor's office has initiated a Rebalancing Initiative that calls for the closure of two state psychiatric hospitals and state institutions. This past year two state psychiatric hospitals closed and one state institution closed. Another 260-bed state institution is slated for closure in October, 2013.

Illinois is also examining its assessment tools and revising some of its rate methodologies. The State has contracted with a national consultant and has convened a work group of state agencies that has undertaken the process of adopting a new universal assessment tool. Once finalized, the universal assessment tool will be used to replace the current Determination of Need (DON) assessment tool that has been used since 1983 to determine the functional level of care for institutional and home and community-based long term care services. A stakeholder process will be employed as part of review of the draft tool.

Additionally, the State continues work to revise its nursing facility rate methodology to ensure responsiveness to resident needs and resource utilization. Medicaid budget reform, signed into law in May 2012, requires the State to utilize a rate methodology based on federal Resource Utilization Groups (RUGS), a system used by Medicare and many other states Medicaid programs.

The settlement of the three *Olmstead* lawsuits, coupled with the closure of state facilities, provide Illinois with a unique opportunity to improve its community-based system of care as required by the BIP structural requirements, including the establishment of a No Wrong Door/Coordinated Entry Process; the development of conflict free case management; and the development of a uniform assessment tool.

Illinois fully understands the three system requirements of the BIP and we are collaborating with our sister agencies to move towards compliance with the requirements.

## **Section B: Current System's Strengths and Challenges**

### **Section B.1 Information and Referral**

Illinois' long term care information and referral systems are comprised of several program and population specific processes, with different human service agencies responsible for certain activities. As a result of this structure, coordination among these agencies is required to determine eligibility and enable access to services. The following is a summary of the Human Service agencies' roles and responsibilities with regard to information and referral.

#### ***Section B.1.1 Illinois Department on Aging (DoA)***

IDoA provides funding for 13 Area Agencies on Aging that represent all of the planning regions for the state. The AAA's provide information, referral and assistance, benefits counseling and legal assistance. Illinois initiated its Aging Disability Resource Center (ADRC) project in 2004 and currently has seven sites designated as ADRCs in thirteen Planning and Service Areas around the state. In 2011, Illinois developed a five-year ADRC State Plan, and it is anticipated that all 13 Area Agencies on Aging will establish at least one ADRC/Coordinated Point of Entry within their Planning and Service Area. DoA has developed and approved a set of 22 Coordinated Point of Entry Standards that will guide the services and protocols of the ADRCs. The ADRC's primary target populations are the elderly and individuals with physical disabilities.

#### ***Section B.1.2 Illinois Department of Human Services, Division of Developmental Disabilities (DHS/DDD)***

The DHS/DDD contracts with 18 Pre-Admission Screening/Independent Service and Support Advocacy (PAS/ISC) agencies that provide individuals and families with information regarding the LTSS. The DDD includes on its website information about contacting the PAS/ISC agencies. An office locator is provided so individuals can look for their local PAS/ISC. In addition, a toll-free number is provided, 1-888-

DDPLANS, through which an individual may enter his or her zip code and be connected at no cost to them to their PAS/ISC agency.

#### ***Section B.1.33 Illinois Department of Human Services, Division of Mental Health (DHS/DMH)***

The DHS/DMH contracts with approximately 150 nationally accredited comprehensive community mental health centers that receive intake requests from a variety of sources. An individual may call or walk into a community mental health center and make a self-referral. Community mental health centers also accept referrals from local social service agencies, DHS local offices, community hospitals/psychiatric units, DMH state psychiatric hospitals, schools, jails/correctional facilities, nursing facilities, and primary care offices. In addition, CMHCs also receive intakes through crisis situations in which they have been asked to evaluate an individual in an emergency department, jail, school, etc. for immediate assessment and disposition of an individual who is in a psychiatric crisis.

Community Mental Health Centers provide mental health services funded principally under the Medicaid Rehabilitation Option, including psychiatry, psychotherapy, medications, psychosocial rehabilitation, and case management. Additionally, DMH provides non-clinical supports, including supportive housing; employment services, emergency medications and recovery supports. Information regarding DHS/DMH services and how to access them can be found on the DHS website as well as <http://www.illinoismentalhealthcollaborative.com/about.htm>, the site of the DHS/DMH administrative service organization.

#### ***Section B.1.4 Illinois Department of Human Services, Division of Rehabilitation Services (DHS/DRS)***

The DHS/DRS contracts with 23 Centers for Independent Living (CILs). The CILs provide advocacy, peer counseling, skill training, and information and referral to individuals with physical disabilities. CILs also provide community reintegration services to individuals with less intensive needs and they provide transition coordination services under the Money Follows the Person Program. Prospective Home Services Program (HSP) customers may refer themselves to the program for services or may be referred by family, friends, agencies, medical professionals, others. Web referrals are available on the DHS-DRS (Division of Rehabilitation Services) website. There is also an 800 number which can link customers to the program and DRS has nearly 50 offices throughout the state through which referrals may be made by phone or in person.

### ***Section B.1.5 Illinois Department of Human Services, Division of Alcoholism and Substance Abuse (DHS/DASA)***

DASA purchases services from 160 community based providers located throughout Illinois. Substance abuse treatment services are funded through General Revenue Funding, the federal SAPT Block Grant, federal discretionary portfolio initiatives and Medicaid funding. Every individual receives an assessment to determine the level and type of services needed. Funded services include outpatient, intensive outpatient, residential rehabilitation, halfway house, methadone assisted treatment, recovery homes, and sober living centers and other recovery support for the treatment and recovery from substance use disorders. Individual and group counseling services are provided in 17 nursing homes by a licensed substance abuse treatment provider. MISA services are provided by IDHS/DASA licensed and funded substance abuse treatment centers which specialize in integrated co occurring mental illness and substance use disorder treatment.

An integrated assessment tool is used to determine diagnosis and course of treatment for clients with mental illness and substance use disorders. Individuals may be linked to substance abuse treatment services in any of the following ways:

- a) Individuals may self refer and call or walk into any substance abuse treatment agency;
- b) Hospitals or primary care may make referrals
- c) Referred from jail diversion programs in the court system
- d) Other state partners such as the Department of Children and Family Services, the Illinois Department of Corrections; referred from jail diversion programs in the court system.

Agencies frequently receive referrals from a variety of community organizations, schools, churches, 12 step and other groups. Finally agencies may receive referrals from Caritas Central Intake Service who perform comprehensive medical assessments for opiate dependent individuals. Outreach and transportation are provided as need.

### ***Coordinated Referral and Information Processes***

The Money Follows the Person Program instituted a web-based referral system in the spring of 2012. HFS has expanded the applicability of the online referral system to MDS, Section Q referrals as well as referrals from the long term care ombudsman throughout out the state. Additionally, the Colbert Implementation Plan identified the MFP website referral form as the mechanism for individuals to self-identify as a Colbert class member. The goal of the online system is to provide individuals, their families and/or guardians access to a coordinated referral system. HFS receives the

referrals via the online system and directs those referrals to the appropriate entity for follow up at the institutional setting – nursing home, ICF/DD, or IMD.

Illinois plans to examine the feasibility of expansion of a coordinated referral process for all LTSS services, including the implementation of the three *Olmstead* Consent Decrees and the closure of state facilities. The location of a centralized referral process, and the advertisement of the one-stop referral process, will provide consumers and their families with a more streamlined process for accessing LTSS.

## **Section B.2 Eligibility Determination**

### ***Section B.2.1 Financial Assessments and Eligibility Determinations***

Recently, HFS, the Department of Human Services (DHS) and the Department of Insurance (DOI) have collaborated to implement a new eligibility system, known as the Integrated Eligibility System (IES) which includes Medicaid, Supplemental Nutrition Assistance Program (SNAP—formerly known as “food stamps”), Temporary Assistance for Needy Families (TANF—formerly known as “welfare” or AFDC) and the new Health Benefits Exchange required by federal *Affordable Care Act (ACA)*. This system will replace the more than 30-year old, COBOL-based system that is at the core of current eligibility determinations for these services.

### ***Section B.2.2 Functional Assessments and Eligibility Determinations***

Illinois’ current functional eligibility process for accessing community-based LTSS is the completion of a level of care determination for each of the HCBS Waivers or an assessment for the Mental Health Rehabilitation Option service. Currently, under the present service delivery system, individuals requiring LTSS who have complex needs, including co-occurring behavioral health needs, are not necessarily assessed in a holistic fashion nor are all of the LTSS options presented. Table 3 includes specific information about functional eligibility requirements of Medicaid LTSS programs.

**Table 3 - Medicaid Functional Eligibility by Program**

| <b>Programs</b>                                      | <b>Functional Eligibility</b>                     |
|--|---|
| <b>1.CCP (Department of Aging – HCBS Waiver)</b>     | <b>Comprehensive Community Assessment</b>         |
| <b>2.Rule 132 – Mental Health Community Services</b> | <b>LOCUS – AST/CST &amp; residential programs</b> |
| <b>3.Developmentally Disabled Adult Waiver</b>       | <b>ICAP</b>                                       |

|   |                  |
|---|------------------|
| <b>4.Division of Rehabilitation Services Waiver</b> | <b>DON Score</b> |
| <b>5.Alcohol and Substance Abuse</b>                | <b>DSM4/ASAM</b> |

### **Section B.3 Core Standardized Assessment**

As mentioned earlier, the SMART Act resulted in a commitment by the Governor's office to review Illinois' current assessment tools. Over the past nine months Illinois' human service agencies have collaborated with Navigant Consulting to review Illinois' existing assessment tools and move towards the adoption of a uniform assessment tool.

Illinois is committed to enhancing its current standardized assessment tools for determining eligibility for non-institutionally based long-term services and supports used across disability populations. The goal is to develop a uniform, person-centered tool that can be used consistently across the State to determine an individual's needs for support services, medical care, transportation, and other services. The tool will capture the set of data elements included in the Core Data Set as outlined in the BIP Implementation Manual.

#### **Section B.3.1 Level 1 Screen**

Illinois is committed to implementing an initial standardized Level 1 Screen for LTSS services including compliance with the BIP goal of ensuring that consumers do not have to be assessed multiple times and that consumers experience the same process regardless of where they reside. Illinois will also ensure that consumers are linked to the appropriate entity for completion of the Level 2 comprehensive assessment.

Additionally, Illinois will focus on providing a single 1-800 phone line dedicated specifically to providing individuals with the option of talking to a trained professional, over the phone in order to complete the initial Level 1 screen.

#### **Section B.3.2 Level 2 Assessment**

Illinois does not have a single assessment instrument for all community-based eligibility determinations, as each Department or Division utilizes their own tool based on the consumer's primary disability. The Department on Aging, DHS Divisions of Mental Health, Substance Abuse, Rehabilitation Services, and Developmental Disabilities, and HFS use separate functional assessment instruments to determine eligibility, identify support needs and inform service planning for individuals that are elderly, have physical disabilities, IDD, mental illness and/or substance use disorders. There is some overlap between DoA and DRS in the use of the Determination of Need (DON) tool which both agencies use for establishing the required level of care for an individual.

The various assessment tools currently used collect some of the same information across the core domains, however; the new tool that Illinois is in the process of developing will ensure that the Core Data Set required by the BIP will be collected and the data will be deposited into one central location. Please refer to Table 3 for a review of the different assessment instruments utilized by the Department of Human Services, Division of Alcohol and Substance Abuse, Division of Mental Health, Division of Rehabilitation Services, Division of Developmental Disabilities, Department on Aging, and Health Care and Family Services.

The UAT work group plans to discuss and formalize the necessary staff qualifications for completion of the Level 1 screen.

#### **Section B.4 Conflict-Free Case Management**

Illinois' case management systems are unique to each of the disability populations served under each of the HCBS Waivers and the Medicaid Rehabilitation Option. In most programs, the entity that determines eligibility and provides case management services are separate from the entities that provide direct services. Illinois' movement towards the expansion of managed care will further ensure that there is a separation of these functions.

Under the current case management system administered by the Department on Aging, all case management services are provided by Care Coordination Units (CCUs) throughout the state. This includes determination of eligibility, comprehensive assessments, care planning, and monitoring. CCUs also conduct prescreening assessments and nursing home transitions. The current role of the AAAs is to assist with CCP operational activities and management issues, and assist with planning and development activities as requested by IDoA and required by federal law.

However, the Department is moving toward a redesign of older adult access to services in Illinois that separates case management services between the Care Coordination Units and the designated Area Agencies on Aging (AAAs) whereby the AAAs would determine eligibility while the CCUs would provide care planning, care coordination and ongoing monitoring of participants. It is anticipated that the new system will improve quality and efficiency, and enhance the ADRC model in Illinois. ADRCs are expected to provide information and assistance, options counseling, eligibility determination and referrals. By separating the CCC eligibility function from the CCUs, IDoA is more closely aligned with the intended role of the ADRC. By implementing this redesign, the Department will utilize the ADRC service model approach of "no wrong door" and offer participants a central source of reliable and objective information. The redesign will also remove service silos between Medicaid waiver services and Administration on Aging (AoA) programs and will provide access to services across waiver populations.

The DHS/ DMH contracts with Community Mental Health Centers (CMHCs) for the provision of case management, including MH case management; client centered consultation; transition, linkage and aftercare services, and targeted case management. These services are not provided in a conflict free environment, as the CMHC's also conduct the assessment and develop the treatment plan.

The DHS/DD contracts with Pre-Admission Screening/Independent Service Coordination (PAS/ISC) agencies, the case management agencies for the DD system, who conduct initial eligibility determinations and annual redeterminations. These agencies, under contract with the DDD, are separate from the provision of direct services. They inform individuals, using documents developed and required by the DDD, of their rights to appeal eligibility determinations as well as denials, terminations, reductions, and suspensions of services. The DDD reviews each of the agencies annually to ensure they are operating in accordance with their contracts and all applicable regulations. DDD staff review initial eligibility determinations for all individuals enrolling in Waiver services.

The DHS/DRS Waiver cases are managed largely by state personnel as supplemented by case management agencies for HIV/AIDS waiver and to a decreasing extent by case management agencies for customers of the Brain Injury waiver and by Centers for Independent Living for Community Reintegration and Money Follows the Person cases. None of the entities assigned to case management activities also provide direct HSP services.

The expansion of managed care models will further promote a conflict free case management approach. The State retains the responsibility for level of care determinations/assessment process resulting in a separation of determination of eligibility and on-going care coordination.

Illinois will work with the Centers for Medicare and Medicaid Services to ensure that the proper firewalls are instituted to separate the entity's eligibility and case management function from the provision of direct services in order to eliminate potential conflicts of interest. The BIP provides Illinois with an opportunity to evaluate its existing infrastructure to determine if additional mechanisms are needed to ensure services are provided in a conflict free environment that individuals have the freedom of choice of providers, and that services provided meet medically necessary criteria.

## **Section B.5 Strengths in the Current System**

### ***Section B.5.1 Aging Network and Infrastructure***

The current Aging long term services and support system has several strengths which should be maintained as Illinois moves forward with the Balancing Incentive Program. Primary among these are that the Aging network includes a robust partnership of AAAs, CCUs, and providers that work collaboratively to address the



needs of older adults and their family caregivers. Together we have developed CPoE standards, expanded and enhanced 7 successful ADRCs throughout Illinois, engaged all 13 of our AAAs to develop ADRCs by September 2016, and developed minimum standards for Options Counseling.

### *Section B.5.2 Focus on Development of Housing Resources*

One of the major barriers to individuals transitioning from institutional care to the community is the ability to access affordable and accessible housing. Over the past four years, Illinois has dramatically expanded the supply of Permanent Supportive Housing available to persons with disabilities. The State's Housing Finance Agency, the Illinois Housing Development Authority, has implemented the Low Income Housing Tax Credit Targeted Program for Persons with Disabilities. Additionally, IHDA has worked in partnership with the Office of Governor Quinn to develop 649 units under its Low Income Housing Targeting Program for persons with disabilities, who are homeless or at risk of homelessness and 1, 226 Permanent Supportive Housing units for persons with disabilities and veterans. And IHDA, in collaboration with Illinois' human service agencies, was recently awarded \$11.9 Million for the development of Section 811 rental assistance under the Frank Melville Act. . In 2012 the Illinois General Assembly adopted an amendment to the State's Rental Housing Support Program providing authority for IHDA to establish a preference for persons with disabilities under its State Rental Support Program. In September, 2012 IHDA issued and RFP under this program and a second round is scheduled for April 15, 2013 to increase the supply of units that receive subsidy for persons with disabilities.

Illinois has been a leader in the area of obtaining commitments from Public Housing Authorities to provide housing assistance to persons who are living in long term care due to the historic failure of public housing authorities to conduct outreach to persons living within long term care facilities regarding the availability of PHA housing assistance. Illinois is the second State that HUD has invited to submit a "Coordinated Remedial Plan" for PHA allocation of housing assistance so that preferences can be approved at the local HUD level and not in Washington, D.C. Approval of the Coordinated Remedial Plan is anticipated by April 1, 2013. To date PHA's have committed 800 units or subsidies to the State to support the transition of persons leaving long term care.

Illinois has made a concerted effort to create community capacity in smaller, four bed or less settings for individuals with intellectual or developmental disabilities transitioning from public and private ICF/DDs. This past year, over 100 of the individuals that transitioned from Jacksonville Developmental Center transitioned to four bed Community Integrated Living Arrangements (CILAs).

This past year Illinois has strengthened the collaboration and coordination of its housing resources through the employment of a Statewide Housing Coordinator and Regional Housing Coordinator.

### *Section B.5.3 Initial stages of Gathering Meaningful Data*

Illinois' Money Follows the Person Program implemented a web based case management system a number of years ago. Transition coordinators that contract with the Department on Aging, Department of Human Services, Divisions of Mental Health, Rehab Services, and Developmental Disabilities utilize the web based system to enter case notes, risk mitigation plans, critical incident reporting, and transition specific information. The consolidation of the MFP data across consumer populations and the analysis of the data by the University of Illinois, College of Nursing, has provided policy makers with valuable information concerning predictors of re-institutionalization; service gaps in the existing systems; and a better understanding of the characteristics of the individuals transitioning from long term care settings.

### *Section B.5.4 Implementation of Evidence-Based Practices*

Over the past several years, a number of evidence-based practices have been implemented in Illinois. The Division of Mental Health has operationalized Assertive Community Treatment teams as well as Individual Placement Services – a supported employment model in limited geographic regions. The Department on Aging is currently in the process of expanding its ADRC system to additional sites.

### *Section B.5.5 Expansion of Managed Care*

As described earlier, in 2011 Governor Quinn signed into law Public Act 96-1501 which requires 50% of individuals enrolled in Medicaid to enroll in care coordination programs by 2015. In Illinois, care coordination is provided to Medicaid recipients by “managed care entities,” a general term that includes Coordinated Care Entities (CCEs), Managed Care Community Networks (MCCNs) and Managed Care Organizations (MCOs). Included in the expansion of managed care is the population of Seniors and Persons with Disabilities (SPD) – approximately 434,492 individuals.

Illinois conducted an analysis of its Medicaid expenditures by population and determined that 16% of individuals who are defined as Seniors and Persons with Disabilities cost 55% of the Medicaid budget. The SPD population represents a very complex population with overlapping primary healthcare needs as well as behavioral health care needs. Illinois is in the process of rolling out a number of care coordination initiatives including the Integrated Care Program, the Medicare-Medicaid Alignment Initiative, and the Innovations Project.

The Integrated Care Program (ICP) was initiated in May, 2011 with the focus being Seniors and Persons with Disabilities enrolled in Medicaid and residing in suburban Cook County and five collar counties outside of Chicago. Phase 1 of ICP included primary healthcare and behavioral health services; Phase 2 includes LTSS services with the exception of the Adult DD Waiver which is expected to be phased in next year. Approximately, 38,000 individuals are enrolled in ICP. The State plans to expand the ICP to other areas of the state with the continued focus being the SPD population.

Additionally, Illinois is implementing a Medicare-Medicaid Alignment Initiative (MMAI) with the goal of aligning the state operated Medicaid system with the Federal Medicare system in order to provide seamless and coordinated care and better health outcomes for individuals that are dual eligible.

Another model of care coordination includes a provider organized approach. HFS issued a Request for Proposals last summer entitled the Care Coordination Innovations Project. In October, 2013 six healthcare networks were chosen to launch the state's transition to greatly expanded coordinated care by 2015. The networks were selected based on their demonstrated ability to offer a holistic approach to delivering coordinated care for special populations including seniors and adults with disabilities.

#### ***Section B.5.6 Focus on Improving IT Systems***

HFS initiated a planning effort in 2009 to replace its 30 year old legacy Medicaid Management Information System (MMIS). This is the core system that HFS uses to process all Medicaid claims, including managing provider relationships and claims to the Federal government. The existing MMIS was fully implemented in 1982 and was primarily built to support a fee-for-service Medicaid program. Throughout the years, HFS has made many enhancements and modifications to the current MMIS; however, it is an older legacy system that is becoming increasingly more difficult to maintain and modify as well as being out of touch with many of the contemporary needs for cost control in an increasingly care-coordinated environment. HFS has committed that the new MMIS will be designed in accord with the Medicaid Information Technology Architecture (MITA) developed by federal Department of Health and Human Services (HHS) to increase coordination among states and allow for much greater use of component software.

In another critical area, HFS has collaborated with the Department of Human Services (DHS) and the Department of Insurance (DOI) in order to implement a new eligibility system, known as the Integrated Eligibility System (IES) will span Medicaid, Supplemental Nutrition Assistance Program (SNAP—formerly known as “food stamps”), Temporary Assistance for Needy Families (TANF—formerly known as “welfare” or perhaps AFDC) and the new Health Benefits Exchange that will be created as part of the federal *Affordable Care Act (ACA)*. This system will replace the

more than 30-year old, COBOL-based system that is at the core of current eligibility determinations for these services.

#### ***Section B.5.7 Framework***

The Illinois Department of Human Services initiated the “Framework” project. The goal of the Framework is the development of an integrated and efficient healthcare and human services delivery system that provides a “No Wrong Door” access to high-quality services, using convenient locations and channels of entry for Illinois residents seeking services.

#### ***Section B.5.8 Health Information Technology***

The Illinois Office of Health Information Technology (OHIT) was created in 2010. OHIT works to promote the development of health information technology, increase the adoption and meaningful use of electronic health records, assure the privacy and security of electronic health information, and direct the State's Health Information Exchange (HIE) implementation efforts.

Additionally, the Administration created the Illinois Health Care Reform Implementation Council, an inter-agency subcabinet that has been charting Illinois' path toward ACA implementation. Illinois has sought and received federal grants to revamp the Medicaid eligibility system and to plan for the Illinois Health Insurance Marketplace. For the first year after ACA implementation, the Marketplace in Illinois will be operated in partnership with the federal government.

### **Section B.6 Challenges in the Current System**

#### ***Section B.6.1 Fragmentation of Service Delivery System & Points of Entry***

Illinois has learned through the analysis of its Medicaid population in preparation for the expansion of managed care, the implementation of Money Follows the Person and its early implementation of the Williams and Colbert Consent Decrees, that individuals residing in nursing facilities often have complex needs, including co-occurring behavioral health needs in addition to chronic health conditions. Illinois' Money Follows the Person (MFP) data demonstrate that consumers transitioning from institutional care to the community have very complex needs – the profile of a “typical” MFP participant includes: almost half (42%) have five or more major medical and mental co-morbidities. Major health conditions include diabetes, heart disease, and COPD, and serious mental illnesses. (MFP 2011 End of Year Report, University of Illinois at Chicago)

The need to better coordinate individuals' services and supports at the state agency level through the development of coherent and uniform policies is long overdue. Our

current system is fragmented, as each state agency or Division focuses resources on an individual's primary disability while providing few linkages to other available services in the community. Little integration exists between healthcare providers and HCBS Waiver providers or behavioral health providers amongst agencies. Additionally, individuals with some of the most complex needs are left to navigate the healthcare and human service delivery systems without the assistance of a care coordinator to help them in addressing/managing all of their needs.

Illinois' entry points for LTSS are not coordinated across aging and/or disability populations. Numerous access points exist around the state, such as DHS local offices, ADRC's, Area Agencies on Aging, Division of Rehabilitation Services local offices, Pre-Admission Screening agencies that serve individuals with intellectual /developmental disabilities, community mental health centers and regional mental health points of contact, and State agencies websites, however; consumers must determine for themselves which agency to contact for the appropriate services. The numerous points of entry are not currently connected electronically nor is there a consistent entry process for each of the access points.

### ***Section B.6.2 HCBS Waiver Structure***

As mentioned earlier, Illinois operates nine HCBS Medicaid Waivers. Although the HCBS Waivers provide an alternative to institutional care, the focus on singular disability populations through nine separate waivers has created a LTSS system that does not allow for the provision of services across disability populations. Additionally, there is a lack of standardization concerning rate development, eligibility rules, assessment tools, and service packages. This lack of uniformity across the system leads to inequities in the manner in which different target populations experience the service delivery system.

Illinois plans to examine its Medicaid Waiver LTC services to determine if a consolidated approach (Section 1115) might provide a more holistic approach to the provision of services for individuals with complex needs requiring LTSS. Currently, Illinois does not operate a MH Waiver resulting in a lack of Medicaid reimbursed mental health services that are critical to sustaining individuals in the community. (See Appendix E)

### ***Section B.6.3 Uncoordinated Information Systems***

Illinois has a number of initiatives underway that strive to improve our IT systems and comply with the requirements of the Affordable Care Act. Each of the human service agencies and Divisions have their own case management documentation systems which has resulted in duplication of effort for the individuals who receive services from multiple providers. Certain agencies' systems are more sophisticated than others; however, there is not a mechanism to share data across agencies,

analyze data for trends on a large system scale, or access “real time” data to maximize efforts to divert individuals from institutional care and/or perform outreach in a timely manner.

### **Section C. NWD/SEP Agency Partners and Roles:**

The Illinois Department of Healthcare and Family Services, as the State’s Medicaid agency, is submitting the application for the BIP in partnership with the Department of Human Services and the Department on Aging. HFS will serve as the lead single entry point agency for the BIP initiative and the BIP Coordinator will be housed within the Medicaid agency.

HFS will collaborate with its sister agencies to ensure that the coordinated entry process is statewide, to ensure that the consumer’s experience is consistent regardless of the individuals’ geographic location, and that individuals’ have multiple methods of accessing information about LTSS in accordance with the BIP requirements.

Illinois plans to establish a NWD/coordinated entry process through the integration of the existing entry networks. The electronic exchange of data, including the Level 1 screen, amongst the existing entry points (either staff or contracted entities with HFS, DHS, or DoA) will create an enhanced consumer experience and reduce the current redundancy in the application process. Under this model, the coordinated points of entry will directly link the consumer to trained staff who possess the necessary clinical expertise who will conduct the Level 2 functional assessment as determined by the outcome of the Level 1 screen.

### **Section D. NWD/Coordinated Entry Process Person Flow**

The Medicaid eligibility application process has been simplified through the establishment of the Integrated Eligibility System (IES). However, the functional eligibility process/level of care determination process can be challenging for consumers, especially for consumers that have co-occurring conditions that cross disability categories. Illinois NWD/Coordinated entry process will remove the existing fragmentation in the functional eligibility process through the establishment of the Level 1 screen at all coordinated entry points, the creation of a coordinated LTSS website, and the establishment of a 1-800 phone line.

### **Section E. NWD/Coordinated Entry Process Data Flow**

As described in an earlier section, Illinois utilizes various assessment tools for each of the different client populations. All assessment tools are used to determine functional eligibility as required by all of the HCBS Waivers and the Medicaid Rehabilitation Option. All of the instruments cover specific areas that are relevant to

the populations being served and some meet the BIP required core domains, however; not all of the tools meet this requirement. Illinois is presently working with Navigant Consulting on the adoption of a Level 1 screening tool that will comply with the BIP requirements.

At the present time, Illinois does not require a Level 1 screen. Automation of the Level 1 screen will occur after the assessment tool is adopted with the goal of providing individuals with the option of completing a Level 1 screen through a portal located on the designated LTSS website, calling a 1-800 calling system, or by visiting one of the coordinated entry points. Additionally, Illinois plans to develop the IT capability to ensure that the Level 1 screen data is deposited into an electronic database that can be accessed by or transferred to the entity that is responsible for performing the comprehensive functional eligibility assessment.

IDoA has supported and advanced the vision to establish a statewide Aging & Disability (ADRC) network that is a highly visible and trusted resource for all persons regardless of age, income and disability, to access a coordinated point of entry to public long-term support programs and benefits, and to obtain information on the full range of long-term support options. Consumers, family caregivers and professionals access the Aging network through IDoA's Senior HelpLine, a statewide toll-free number, or through any of our 13 Planning and Service Areas (PSAs), our Care Coordination Units (CCUs), as well as our network of Community Care Program (CCP) providers. Other stakeholders in the ADRC system include, but are not limited to, Senior Health Insurance Program (SHIP) sites, Senior Health Assistance Program sites, Caregiver Resource Centers and the Long Term Care Ombudsman program.

Over the past several years, IDoA has received funding from the Administration on Community Living (formerly AOA) to develop, expand and enhance the ADRC network for the aging and disabled population. At the present time, the ADRC model does not encompass entry into the State's DD, MH, or DASA community-based systems. The ADRC model in Illinois has guided the development of a statewide system with a common resource data base and a set of programmatic standards.

The Department adopted standards for a Coordinated Point of Entry (CPoE) which was developed in conjunction with the Older Adult Services Advisory Committee. Currently, Illinois is enhancing its integrated system by requiring all 13 Area Agencies on Aging to address the implementation of ADRC in their respective regions as a Statewide Initiative to achieve the overall goal of statewide coverage by September 30, 2016.

IDoA also received funding from ACL to develop national minimum standards for Options Counseling, which is a person-centered, interactive, decision-support process whereby individuals receive assistance in their deliberations to make informed long-term support choices in the context of their own preferences,



strengths, and values. IDoA drafted minimum state standards and tested those standards in three Planning and Service Areas (PSAs).

In 2013, the Governor signed an executive order transferring the SHIP to IDoA. SHIP provides one-on-one counseling to Medicare beneficiaries to help them navigate complex health and long-term care issues and is fully funded by a grant from the Centers for Medicare and Medicaid Services. The transfer further promotes a natural extension of services such as Information and Assistance and Benefits Counseling, furthers the Department's Aging and Disability Resource Center (ADRC) efforts.

Illinois plans to evaluate the existing IT systems, and, if necessary, develop new systems to allow all coordinated entry points to have access to the Level 1 screen data and to exchange that data with the necessary agencies that will conduct the Level 2 screen. Additionally, HFS plans to coordinate the BIP implementation with the changes that are occurring as a result of the Affordable Care Act – HIE, our new individual eligibility service, and the Framework Project that is being undertaken simultaneously. Included in the evaluation of the IT systems will be a determination as to whether the new Integrated Eligibility System can interface with the coordinated entry process in order to enhance the coordination of the financial and function eligibility determination processes.

## **Section F. Potential Automation of Initial Assessment**

HFS in collaboration with our sister agencies will review the compatibility of our existing data systems and design a plan on how to coordinate access between and among all state agencies and coordinated entry points.

Presently, Illinois' community providers can determine an individual's Medicaid eligibility status through accessing the Medical Electronic Data Interchange (MEDI) system.

Illinois is working with internal stakeholders to adopt a Uniform Assessment Tool – Level 1 screening tool. Included in those discussions is the goal of developing an automated system for the uniform collection of all core dataset requirements under the BIP. This newly developed system will allow for standardized intake, a Level 1 screen for each program area, collection of demographic information as well as other required data for reporting purposes, and the capability to measure outcomes and gaps in service delivery capacity.

## **Section G. Potential Automation of Core Standardized Assessment**



Presently, the data collected through each of the Waiver and Medicaid Rehabilitation Option level of care determinations/functional assessment processes is not housed in one central location. Additionally, the data is currently tracked through multiple systems without these systems having the ability to communicate with each other. Illinois plans to work with a vendor to evaluate its existing IT capabilities in order to develop a plan moving forward to automate the Level 1 and Level 2 assessment processes.

#### **Section H. Incorporation of a Core Standardized Assessment in the Eligibility Determination Process**

Included in the evaluation of the IT systems will be a determination as to whether the new Integrated Eligibility System can interface with the coordinated entry process in order to enhance and standardized the coordination of the financial and function eligibility determination processes.

#### **Section I. Staff Qualifications and Training**

The development of a Universal Assessment Tool will require training for staff employed by the coordinated entry points for LTSS to ensure consistency in its application and ratings. Currently, Illinois' existing HCBS Waivers and the MH Rehabilitation Option requires professionals to possess certain qualifications in order to administer the assessment tools. The development of a uniform assessment tool provides Illinois with an opportunity to enhance its professional qualification requirements resulting in improved quality of care and consistency in application.

#### **Section J. Location of SEP Agencies**

Illinois has a network of state and community-based agencies that serve as the entry points for accessing LTSS depending on an individual's specific needs. As discussed earlier, Illinois is committed to establishing a coordinated entry process that will allow individuals to participate in the same Level 1 screening process regardless of where or how they access the LTSS.

The Coordinated Entry Process in Illinois encompasses a total of 747 agencies, each designated as Coordinated Points of Entry, which are located throughout the state. Each agency that is designated as a Coordinated Point of Entry will have the capability to administer a uniform Level One Screen to individuals requiring LTSS. All Coordinated Points of Entry will have access to a real time, centralized database that will allow sharing of the data collected in both the Level One Screen, and, if applicable, the Level Two comprehensive assessment. This statewide database accessible by all CPoEs will assist in the coordination of appropriate services, as well as increase the efficiency of care planning for individuals.

A chart, listing the various coordinated entry points grouped geographically can be found in Appendix C. Currently, the Coordinated Entry Process that Illinois plans to employ in order to implement a “No Wrong Door Approach” to receiving LTSS includes:

- 158 agencies administered by DMH
- 46 DRS agencies
- 76 agencies administered by IDoA
- 18 agencies administered by DDD
- 449 DASA agencies.

## **Section K. Outreach and Advertising**

Illinois will conduct statewide outreach to educate individuals about the enhanced resources for community-based LTSS made available through the BIP. As a result of the numerous rebalancing initiatives that are occurring simultaneously, as well as the expansion of managed care models, HFS, its sister agencies, and stakeholders will need to strongly coordinate outreach efforts in order to reduce any potential confusion amongst consumers.

HFS and its sister agencies plan to work with a stakeholder group that is inclusive of the populations served under both LTSS community-based programs and institutionally-based programs.

## **Section L. Funding Plan**

Illinois is committed to making the financial investments necessary to comply with the three system changes required by the BIP. Illinois plans to work with CMS, the Governor’s office, and our sister agencies to leverage all available funding to comply with the structural changes. Specifically, Illinois plans to make the following changes:

- Development of a Level 1 screening tool, review of Level 2 functional assessment tools, and collection of the core data set required by the BIP
- Implementation of a web based database to ensure that coordinated entry points are able to communicate with each other as well as with the State and that data is deposited into one centralized location
- Creation of a statewide LTSS Website
- Establishment of one 1-800 phone line
- Development of a coordinated marketing and outreach plan for LTSS

Illinois is exploring various federal funding opportunities to implement and sustain the system changes once the BIP funding expires. As a grantee of the Money Follows

the Person Program, Illinois is looking into using administrative funds and rebalancing funds to assist with the system changes.

Illinois is considering the following enhancements to the community infrastructure. The context for moving in this direction is the desire to focus on improving Illinois' response to the three *Olmstead* consent decrees and the closure of state facilities in order to sustain individuals after they transition to the community **and** to divert individuals from institutional care at the earliest phase of entry into LTSS.

- **Increase DD Adult Waiver Capacity:** Under the *Ligas* Consent Decree, the State has committed to providing new services to 3,000 individuals in community-based residential settings and home-based support services over the first six years of the Decree (June 30, 2011 through June 30, 2017), with 1,000 individuals served in the first two years and 500 individuals each year thereafter. This growth, coupled with the SODC transitions, will result in an increase in capacity for the adult DD Waiver by at least 20% by the end of FY2017. Wherever possible, the State is seeking additional matching funds with its Money Follows the Person Grant in those cases where individuals move to qualified settings under that Grant. In the Governor's Introduced Budget for FY2014, the Administration has proposed funding to annualize the services implemented thus far under the *Ligas* Consent Decree and is requesting an additional \$32.5 million in new funding to further the expansion.
- **Development of Crisis Residential Treatment Services:** The Division of Developmental Disabilities is exploring options for the establishment of residential treatment services (with enrolled community-based providers) to address the continuum of community-based services for individuals experiencing crisis situations due to behavioral and/or clinical challenges that cannot be readily addressed in the individuals' current residential model. It is anticipated that these residential treatment services will relieve pressure for admissions to State-Operated Developmental Centers by accommodating provider adjustments in resources, staffing, training, etc.; psychopharmacology adjustment and behavioral therapy; and appropriate nursing/clinical interventions to achieve stabilization for individuals' return to their homes or less restrictive residential settings.
- **Expansion of Assertive Community Treatment & Community Support Teams:** The Division of Mental Health, with HFS, proposes to expand Assertive Community Treatment (ACT) and Community Support Teams (CST) in Cook County to address Williams and Colbert class members and identify any other areas of the State where there is sufficient need for ACT and/or CST coverage.
- **Development of the following services to enhance ACT and CST Teams:**

- In Home Non-Clinical Supports: Activities that would provide support and reassurance to the client prior to the onset of a crisis that could result in a return to a higher level of care.
  - Bi-directional Integrated Health Care for Complex Needs: Activities may include hands-on, in-home teaching and monitoring performed by highly trained staff with competency in both behavioral and physical health care.
  - Enhanced Skills Training and Assistance: Activities include hands-on assistance
  - Skill development: Home health aides for individuals who've not yet developed the skills necessary (e.g. diabetes maintenance)
  - Property management support : Service that preserves relationships with landlords
  - Non-clinical support services
- Expansion of Peer Support Models: Illinois currently provides peer support through drop in centers and through the provision of established curriculums that are provided at Centers for Independent Living. Illinois plans to provide statewide coverage of peer support models.
  - Expansion of crisis stabilization services: Expansion of crisis stabilization services, including crisis beds, for individuals with dual diagnoses of mental illness and substance abuse disorders. This would include development of standards for staff credentials, timeliness, as above for these services.
  - Housing First: Establishment of seed funding to bring a “Housing First” model to Illinois with a focus on having housing follow up capacity to promote the relationship between the Transition Coordinators and the community based landlords.

The BIP provides Illinois with the necessary funding to enhance our community infrastructure to divert individuals from being served in institutional settings and to support those individuals that have transitioned to the community.

## **Section M. Challenges**

Although Illinois is moving towards rebalancing its LTSS system now more than at any other time, the following challenges exist as we move forward.

### **Section M.1 Demands on Community Infrastructure**

The settlement of three *Olmstead* lawsuits within two years of each other has created a huge demand on the community infrastructure at the same time as Illinois' human service agency budgets have been reduced or held flat. Although the Governor's proposed budget for FY 2014 includes significant funding increases for the community system to implement the three consent decrees and the facility closures, the community infrastructure has been diminished over the last several years. As a result, the necessary capacity to serve increasing numbers of individuals that are transitioning needs to be substantially strengthened.

Additionally, the anticipated Medicaid expansion will enroll 342,000 individuals under the State's Medicaid system.

Included under community infrastructure are direct services and housing resources. Illinois has accelerated its focus on the development of housing resources over the last several years; however; the creation of housing alternatives, especially the development of four bed group homes for individuals with intellectual or developmental disabilities and the development of Housing First models continue to be a high priority.

## **Section M.2 Simultaneous Change**

As mentioned throughout this application, the community infrastructure is undergoing massive change simultaneously. These changes are all positive and address some of the shortfalls of Illinois' current system; however; the provider community is struggling to determine how they fit into the new world order – specifically, the expansion of managed care models for LTSS, the rebalancing initiatives that are underway, and the anticipated expansion of Medicaid resulting from the ACA implementation. The resources provided by the BIP will enable the State to provide consistent training for all LTSS provider groups to assist them with preparing for the numerous changes that are underway, including the anticipated changes resulting from the implementation of the Medicaid expansion.

## **Section M.3 Coordination of BIP with Rebalancing Initiatives & Managed Care Expansion**

Each of the three *Olmstead* Implementation Plans addresses their own specific processes for outreach and referral and overall system design. The implementation of the BIP will require coordination amongst the state agencies/divisions that are responsible for the implementation of the three consent decrees. Additionally, Illinois is undertaking the expansion of managed care models throughout the state. These models include for-profit managed care organizations as well as non-for-profit, provider driven models. Illinois will include all of these groups in the stakeholder process.

## **Section M.4 Workforce**

The shift towards viewing individuals in a holistic manner, outside of the traditional silo's and funding streams, will require additional training of the State's workforce. Additionally, the movement away from fee-for-service reimbursement towards performance based contracting models and funding based on outcomes will require additional training for the provider community and buy-in.

### **Section M.5 Other Issues**

Other challenges in Illinois include:

1. Waiting lists for some services, i.e. Adult DD Waiver services, resulting in placement in institutional settings rather than waiting for Waiver services.
2. Lack of statewide, integrated, and accessible housing.
3. Limited access to psychiatry services in rural areas.
4. Lack of understanding or awareness of community-based LTSS alternatives.

### **Section N. NWD/SEP's Effect on Rebalancing**

The NWD/SEP will strengthen and assist with the coordination of Illinois' rebalancing initiatives in the following ways:

- The NWD/Coordinated entry process will further Illinois' efforts to embrace a more person centered approach to the provision of LTSS. Individuals will be able to access information, including a Level 1 screening process, regardless of where or how they enter the LTSS system resulting in less fragmentation and a streamlined, more consumer friendly approach.
- The development of a Level 1 screen that will be used at all entry points will allow individuals needs to be assessed in a holistic approach. Additionally, the use of a standardized screening tool will provide the State with more reliable data across populations that will allow for better planning and analysis of service needs.
- The combination of Level 1 and Level 2 screens/assessments will assist in the development of a comprehensive plan of care.

### **Section O. Other Balancing Initiatives**

Illinois established a successful Money Follows the Person Program in 2008. The number of transitions has increased on an annual basis. To date, Illinois has transitioned 811 individuals from nursing homes and ICF/DDs to the community since transitions were initiated in 2009.

### **Section P. Technical Assistance**

Illinois anticipates needing technical assistance in the following areas:

- Completion of the final Work Plan
- Coordination of the BIP with managed care
- Automation of the Level 1 screen
- Creation of a web-based data base
- Content of the single assessment process
- Further definition of the conflict free case management requirement

#### **Section Q. Stakeholder Involvement**

Illinois has numerous stakeholder work groups on rebalancing that are specific to the populations served by the different Departments and Divisions. HFS, in collaboration with our sister agencies, will convene a BIP stakeholder work group that is inclusive of LTSS stakeholders.

## **Proposed Budget and Funding Estimates**



## IL Balancing Incentive Program Application - Budget

DEPARTMENT OF HEALTH & HUMAN SERVICES  
CENTERS FOR MEDICARE & MEDICAID SERVICESBALANCING INCENTIVE PAYMENTS PROGRAM (Balancing Incentive Program) APPLICANT FUNDING ESTIMATES  
LONG TERM SERVICES AND SUPPORTS

|  |   |                         |                       |   |  |   |                    |                    |
|--|---|-------------------------|-----------------------|---|--|---|--------------------|--------------------|
| State                                      | Illinois                                |                         |                       |   | State FMAP Rate  |   | 50.00%             |                    |
| Agency Name                                | Dept. of Healthcare and Family Services |                         |                       |   | Extra Balancing Incentive Program Portion (2 or 5 %)   |   | 2.00%              |                    |
|  |   |                         |                       |   |  |   |                    |                    |
| Year of Service (1-4)                      | FFY 2012 - FFY 2015                     |                         |                       |   |  |   |                    |                    |
|  |   |                         |                       |   | Projected LTSS Spending - 10% Annual Projection - Based upon baseline expenditures from FFY 2012 CMS-64 Reports & MCO Rate |   |                    |                    |
| LTSS                                       | Total Service Expenditures              | Regular FEDERAL Portion | Regular STATE Portion | Amount Funded By Balancing Incentive Program (4 year total) | Year 1<br>FFY 2012<br><br>(7/1/12 Effective Date)  | Year 2<br>FFY 2013<br><br>(7/1/13 Effective Date) | Year 3<br>FFY 2014 | Year 4<br>FFY 2015 |
|  | (A)                                     | (B)                     | (C)                   | (D)   | (E)  | (F)   | (G)                | (H)                |
|  |   |                         |                       |   |  |   |                    |                    |
| Home Health Services                       | \$ 8,309,660                            | \$ 4,154,830            | \$ 4,154,830          | \$ 166,193  | \$ -   | \$ 811,490  | \$ 3,570,557       | \$ 3,927,613       |
|  |   |                         |                       |   |  |   |                    |                    |
| Medicaid Health Insurance Payments: MCO    | \$ 25,997,169                           | \$ 12,998,584           | \$ 12,998,584         | \$ 519,943  | \$ -   | \$ 2,538,754                                      | \$ 11,170,517      | \$ 12,287,899      |
|  |   |                         |                       |   |  |   |                    |                    |
| Home and Community-Based Services (Waiver) | \$ 3,714,103,542                        | \$ 1,857,051,771        | \$ 1,857,051,771      | \$ 74,282,071   | \$ -   | \$ 362,705,424                                    | \$ 1,595,903,866   | \$ 1,755,494,252   |
|  |   |                         |                       |   |  |   |                    |                    |
| Targeted Case Management                   | \$ 17,305,631                           | \$ 8,652,816            | \$ 8,652,816          | \$ 346,113  | \$ -   | \$ 1,690,003                                      | \$ 7,436,013       | \$ 8,179,615       |
|  |   |                         |                       |   |  |   |                    |                    |
| Case Management State Wide                 | \$ 56,411,005                           | \$ 28,205,503           | \$ 28,205,503         | \$ 1,128,220  | \$ -   | \$ 5,508,887                                      | \$ 24,239,104      | \$ 26,663,014      |
|  |   |                         |                       |   |  |   |                    |                    |
| Rehabilitative Services                    | \$ 582,643,743                          | \$ 291,321,872          | \$ 291,321,872        | \$ 11,652,875   | \$ -   | \$ 56,898,803                                     | \$ 250,354,733     | \$ 275,390,207     |
|  |   |                         |                       |   |  |   |                    |                    |
| Private Duty Nursing                       | \$ 110,779,892                          | \$ 55,389,946           | \$ 55,389,946         | \$ 2,215,598  | \$ -   | \$ 10,818,349                                     | \$ 47,600,735      | \$ 52,360,808      |
|  |   |                         |                       |   |  |   |                    |                    |
| TOTALS                                     | \$ 4,515,550,642                        | \$ 2,257,775,321        | \$ 2,257,775,321      | \$ 90,311,013   | \$ -   | \$ 440,971,710                                    | \$ 1,940,275,525   | \$ 2,134,303,408   |

## **Appendices:**

### **Appendix A – Letters of Support**



March 21, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, Maryland 21244-1850

Dear Ms. Burnett:

The Illinois Department on Aging extends its wholehearted and enthusiastic support for the State's application to participate in the Federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP). We understand that the Illinois Department of Healthcare and Family Services, as the Medicaid Agency, will be the lead for this program.

Illinois is experiencing an exciting transformation of its Long Term Services and Supports system, focused by the need to rebalance services and strengthen its home and community-based services. Governor Pat Quinn's leadership and promotion of closure of State institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, the implementation of three Olmstead Consent Decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings, are key activities currently taking place.

The BIP provides Illinois with an incentive to further enhance its rebalancing efforts through the implementation of the three structural changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The enhanced funding, along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care, will improve consumers experience with accessing LTSS through a coordinated entry process, the development of a uniform assessment tool, and the establishment of conflict free case management system.

The Illinois Department on Aging appreciates CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. The Illinois Department on Aging has had input into the application and we look forward to collaborating with the Illinois Department of Healthcare and Family Services on the development of the BIP Work Plan and strengthening Illinois' LTSS community-based system.

Sincerely,

A handwritten signature in black ink, appearing to read "John K. Holton".

John K. Holton, Ph.D.  
Director

Respect for yesterday. Support for today. Hope for tomorrow.

---

Pat Quinn, Governor



---

Michelle R.B. Saddler, Secretary

100 South Grand Avenue, East • Springfield, Illinois 62762  
401 South Clinton Street • Chicago, Illinois 60607

March 22, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

The Illinois Department of Human Services extends its support for the State of Illinois' application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP) with the Illinois Department of Healthcare and Family Services, as the State's Medicaid agency, being the lead for this program.

Illinois has a long history of implementing policies that support the goal of rebalancing its Long Term Support Services (LTSS) system to enable individuals to live in the most integrated setting of their choice. For example, Illinois operates nine Home and Community-Based Service (HCBS) Medicaid Waivers that function to provide individuals with a community-based alternative to institutional care. During federal Fiscal Year 2011, 89,439 persons were served in HCBS waiver programs.

Within the Department of Human Services, our Division of Mental Health (DMH) provides community-based mental health services through the Medicaid Rehabilitation Option, also known as the Medicaid Community Mental Health Services Program. DMH contracts with 150 comprehensive community mental health centers and 30 specialty providers to provide community-based services. In Fiscal Year 2012, DHS purchased services for approximately 130,000 individuals needing mental health services.

The Department's Division of Rehabilitation Services oversees a Community Reintegration Program (CRP) which was in place prior to the initiation of the Money Follows the Persons Program (MFP) and continues to reintegrate individuals from institutional settings to the community who have less intensive needs. Data shows that from 2009 (when transitions began) to 2012, Illinois' MFP Program has transitioned 788 individuals from nursing homes and ICF/DDs. The Department of Healthcare and Family Services is coordinating its MFP Program with two of the *Olmstead* lawsuits and the closure of state facilities in order to further our rebalancing efforts.

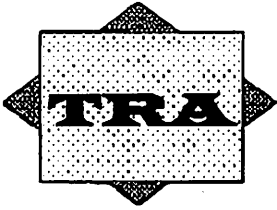
The Balance Incentive Program provides Illinois with the tools to strengthen and coordinate its rebalancing efforts through the implementation of the three system changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The Balance Incentive Program focuses on enhancing consumer's access to community-based care through coordinated points of entry; the development of assessment processes that gather consistent data across disability populations; and the establishment of criteria to ensure conflict free case management are all consistent with the direction Illinois is headed in its rebalancing efforts. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will incentivize the provision of quality care in the most appropriate and integrated settings.

The Illinois Department of Human Services appreciates CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. We are excited about collaborating with HFS on the development of the BIP Work Plan and strengthening Illinois' LTSS community-based system.

Sincerely,

A handwritten signature in cursive script, reading "Michelle R. B. Saddler".

Michelle R. B. Saddler  
Secretary  
Illinois Department of Human Services



7109 Exeter Road Bethesda, Maryland 20814  
(301)652-4040 Fax (301)652-4114 email: traconsult@mindspring.com

---

March 15, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

As the Court-appointed Monitor in the *Ligas v. Hamos* Consent Decree, I extend my full support for the Illinois' application to participate in the CMS Balancing Incentive Program (BIP). I understand that the Illinois Department of Healthcare and Family Services, as the Medicaid Agency, will be the lead for this program.

Illinois has undertaken significant steps to rebalance its Long Term Services and Supports system through the Governor's leadership and promotion of closure of state institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, the implementation of three Consent Decrees that aim to transition individuals from institutional settings to community-based supports and services, as well as the expansion of care coordination models that plan to address diversion of individuals from institutional settings.

The BIP provides Illinois with an incentive to further enhance its rebalancing efforts through the implementation of the three structural changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will improve consumers experience with accessing LTSS through a coordinated entry process, the development of a uniform assessment tool, and the establishment of conflict free case management system.

The Ligas Consent Decree requires for the state to identify adequate resources to expand the community capacity to support thousands of class members in their transition to community living. The ideals and principles of the BIP are consistent with these requirements.

Sincerely,

Tony Records  
Monitor

**Tony Records and Associates, Inc.**  
Human Services Consultants

March 15, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

As Federal Court Monitor for two of the three Olmstead Consent Decrees (Colbert & Williams), I want to offer my strong support for the state's application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP). I understand that the Illinois Department of Healthcare and Family Services, as the Medicaid Agency, will be the lead for this program.

I believe that Illinois is moving aggressively to rebalance its Long Term Services and Supports system through the Governor's leadership in the closure of state institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, and the implementation of three Olmstead Consent Decrees. These collective efforts all seek to transition individuals from institutional settings to community-based care; the State is also seeking to expand care coordination models that address diversion of individuals from institutional settings.

The BIP provides Illinois with an incentive to further enhance its rebalancing efforts through the implementation of three structural changes to enhance the provision of quality community-based services and supports, and promote access and individual choice. The enhanced funding, along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care, will improve consumers experience with accessing LTSS through a coordinated entry process, the development of a uniform assessment tool, and the establishment of conflict free case management system.

As Court Monitor, I deeply appreciate CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. The systemic efforts that are underway in Illinois will be further strengthened with successful BIP approval.

Sincerely,

A handwritten signature in black ink, appearing to read "D. Jones", is written over the printed name.

Dennis R. Jones, MSW, MBA  
Williams and Colbert Court Monitor

## Medicaid Advisory Committee Long Term Care Subcommittee

March 22, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

The Medicaid Advisory Committee Long Term Care Subcommittee extends its support for the state's application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP). We understand that the Illinois Department of Healthcare and Family Services, as the Medicaid Agency, will be the lead for this program.

Illinois has undertaken significant steps to rebalance its Long Term Services and Supports system through the Governor's leadership and promotion of closure of state institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, the implementation of three Olmstead Consent Decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings.

The BIP provides Illinois with an incentive to further enhance its rebalancing efforts through the implementation of the three structural changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will improve consumers experience with accessing LTSS through a coordinated entry process, the development of a uniform assessment tool, and the establishment of conflict free case management system.

The Medicaid Advisory Committee Long Term Care Subcommittee appreciates CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. We look forward to collaborating with HFS and other state departments and stakeholders on the development of the BIP Work Plan and strengthening Illinois' LTSS community-based system.

Sincerely,



Michael J. O'Donnell  
Chairperson, MAC/LTC Subcommittee, and

Executive Director, East Central Illinois Area Agency on Aging  
1003 Maple Hill Road  
Bloomington, IL 61705-9327  
Phone: (309) 829-6018, extension 211  
e-mail: modonnell@eciaaaa.org





THE STATEWIDE INDEPENDENT LIVING COUNCIL OF ILLINOIS

Jennifer Burnett  
Centers for Medicare and Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-16  
Baltimore, MD 21244-1850

March 12, 2013

Dear Ms. Burnett:

The state of Illinois is in the process of undertaking significant steps to rebalance its Long Term Services and Supports system. With the leadership of Governor Quinn, Illinois is moving forward with the closure of state institutions and hospitals, implementing the Money Follows the Person Program and three Olmstead Consent Decrees, and expanding care coordination models that will address diversion of individuals from institutional settings.

In order to further this momentum, the state of Illinois is applying to participate with the CMS Balancing Incentive Program (BIP). The enhanced funding from the BIP program would strengthen the provision of quality services and supports in the community and further promote access and individual choice. These values are at the core of the State Plan for Independent Living developed by the Statewide Independent Living Council of Illinois. The enhanced funding along with the requirement to reach the 50% benchmark of long term supports and service expenditures on community services would help us to provide more extensive alternatives to institutional care across Illinois.

For all these reasons, the Statewide Independent Living Council of Illinois strongly supports the application of the Illinois Department of Healthcare and Family Services- the lead agency for this program- for participation with the BIP program by the state of Illinois. We are also grateful that CMS is continuing to focus on providing States with opportunities to rebalance their long term supports and services systems so that individuals with disabilities may live a quality life in the community.

Sincerely,

William L. Gorman  
Executive Director

March 15, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

The Illinois Network of Centers for Independent Living (INCIL) extends its support for the state's application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP). We understand that the Illinois Department of Healthcare and Family Services, as the Medicaid Agency, will be the lead for this program.

Illinois has undertaken significant steps to rebalance its Long Term Services and Supports system through the Governor's leaderships and promotion of closure of state institutions and hospitals, the initiation of the Money Follow the Person Program in 2008, the implementation of three Olmstead Consent Decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings. The 22 Centers for Independent Living throughout Illinois have partnered with the Division of Rehabilitation Services since 1998 to assist persons with physical disabilities transition from nursing homes to their own homes in the community, working toward rebalancing before it became a common concept. The Centers played a significant role in advocating for and implementing the Money Follows the Person Program. They continue to participate, and strongly support all efforts to prevent the institutionalization of persons with disabilities.

The BIP provides Illinois with an incentive to further enhance its rebalancing efforts through the implementation of the three structural changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will improve consumers experience with accessing LTSS through a coordinated entry process, the

No limit to  
what we  
can Do!



One West Old State Capitol Plaza  
Suite 501  
Springfield, IL 62701  
Voice/TTY: 217-525-1308  
Fax: 217-525-1312  
1-800-587-1227

development of a uniform assessment tool, and the establishment of conflict free case management system.

INCIL appreciates CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. The Centers look forward to a continued collaboration with state agencies to achieve true rebalancing.

Sincerely,

A handwritten signature in cursive script that reads "Ann Ford". Below the signature, the letters "Acm" are written in a smaller, simpler script.

Ann Ford  
Executive Director

No limit to  
what we  
can Do!



One West Old State Capitol Plaza  
Suite 501  
Springfield, IL 62701  
Voice/TTY: 217-525-1308  
Fax: 217-525-1312  
1-800-587-1227

# ILLINOIS MENTAL HEALTH PLANNING AND ADVISORY COUNCIL

**Co-Chairs: Linda Denson  
John W. Shustitzky, PhD**

---

March 10, 2013

Jennifer Burnett  
Centers for Medicare and Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD  
21244-1850

Dear Ms. Burnett:

The Illinois Mental Health Planning & Advisory Council extends its support for Illinois' application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP.) We understand that the Illinois Department of Healthcare and Family Services, as the Medicaid Agency, will be the lead for this program.

Illinois has taken significant steps to rebalance its Long Term Services and Supports system from the Governor's leadership and promotion of the closure of state institutions and hospitals, initiation of the Money Follows the Person Program in 2008, the implementation of three Olmstead consent decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care-coordination models that plan to address the diversion of individuals from institutional settings.

The BIP would provide Illinois with an incentive to further enhance its rebalancing efforts through the implementation of the three structural changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The enhanced funding, along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will improve consumers' experience with accessing LTSS through a coordinated entry process, the development of a uniform assessment tool, and the establishment of a conflict-free case management system.

The Illinois Mental Health Planning & Advisory Council appreciates CMS' continued focus on providing states with opportunities to rebalance their LTSS systems, and we look forward to collaborating with HFS on the development of the BIP Work Plan and strengthening Illinois' LTSS community-based system.

Sincerely,

*John W. Shustitzky, Ph.D.*

John W. Shustitzky, Ph.D.  
Co-Chair

---

*Illinois Council on  
Developmental Disabilities*

---

INVEST IN SUCCESS

William Bogdan  
Chairperson

Sheila T. Romano, Ed. D.  
Director

February 13, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

The Illinois Council on Developmental Disabilities supports Illinois' application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP).

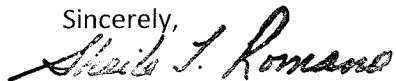
The Illinois Council on Developmental Disabilities has as its mission to lead change in Illinois so all people with developmental disabilities exercise their right to equal opportunity and freedom. With this as our mission we see systems change as one of our major goals. During the past several years the Council has been involved in a number of initiatives that will support the work and the outcomes of BIP, particularly in the areas of conflict free case management and coordinated points of entry.

Through the Governor's leadership Illinois has undertaken significant steps to rebalance its Long Term Services and Supports (LTSS) system. The Rebalancing Initiative included closure of state institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, the implementation of three Olmstead Consent Decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings.

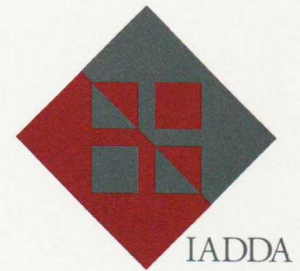
BIP will provide the tools to strengthen and coordinate Illinois' rebalancing efforts through the implementation of the three system changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice.

The Illinois Council on Developmental Disabilities appreciates CMS' commitment to provide opportunities to States to rebalance their LTSS systems. We look forward to working with HFS on the development of the BIP Work Plan and provide support to this important initiative.

Sincerely,

A handwritten signature in black ink, reading "Sheila T. Romano". The signature is written in a cursive, flowing style.

Sheila T. Romano Ed.D  
Director



March 8, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

The Illinois Alcoholism and Drug Dependence Association (IADDA) extends its support for the state's application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP). We understand that the Illinois Department of Healthcare and Family Services, as the Medicaid Agency, will be the lead for this program.

Illinois has undertaken significant steps to rebalance its Long Term Services and Supports system through the Governor's leadership and promotion of closure of state institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, the implementation of three Olmstead Consent Decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings.

The BIP provides Illinois with an incentive to further enhance its rebalancing efforts through the implementation of the three structural changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will improve consumers experience with accessing LTSS through a coordinated entry process, the development of a uniform assessment tool, and the establishment of conflict free case management system.

IADDA appreciates CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. IADDA has had input into the application and we look forward to collaborating with HFS on the development of the BIP Work Plan and strengthening Illinois' LTSS community-based system.

Sincerely,

Sara M. Howe  
CEO

**Illinois Alcoholism and Drug Dependence Association**

937 South Second Street, Springfield, IL 62704  
217.528.7335 ■ 800.252.6301  
217.528.7340 fax ■ [www.iadda.org](http://www.iadda.org)





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Mildred Williamson, PhD  
Tom Wilson

*Executive Director*  
Margie Schaps, MPH

\*on leave of absence

March 19, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

The Health & Medicine Policy Research Group (HMPRG) extends its support for the state of Illinois' application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP).

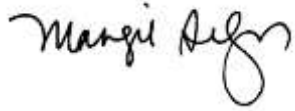
HMPRG's Center for Long-Term Care Reform (Center) was developed in 2001 to advocate for policies and models of care that best serve individuals who require long-term services and supports (LTSS) in Illinois. Since that time, Illinois has undertaken significant steps to rebalance its LTSS system through the Governor's leadership and promotion of closure of state institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, the implementation of three Olmstead Consent Decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings.

The BIP provides Illinois with the tools to strengthen and coordinate its rebalancing efforts through the implementation of the three system changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The BIPs focus on enhancing consumer's access to community-based care through coordinated points of entry; the development of assessment processes that gather consistent data across disability populations; and the establishment of criteria to ensure conflict free case management are all consistent with the direction Illinois is headed in its rebalancing efforts. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will incentivize the provision of quality care in the most appropriate and integrated settings.



HMPRG appreciates CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. We're excited about collaborating with HFS on the development of the BIP Work Plan and strengthening Illinois' LTSS community-based system.

Sincerely,

A handwritten signature in black ink, appearing to read "Margie Schaps". The signature is fluid and cursive, with a large, stylized "M" and "S".

Margie Schaps  
Executive Director

One North LaSalle Street  
Suite 700  
Chicago, Illinois 60602  
312 629 0060

202 East Market Street  
The Platform  
Indianapolis, Indiana 46204  
317 454 8530

101 West 2nd Street  
Suite 502  
Davenport, Iowa 52801  
563 323 0885

911 Washington Avenue  
Suite 203  
St. Louis, Missouri 63101  
314 588 8840

215 North Water Street  
Suite 225  
Milwaukee, Wisconsin 53202  
414 563 1100



March 22<sup>nd</sup>, 2013



Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Re: Letter of Support for State of Illinois' Balancing Incentive Program Application

Dear Ms. Burnett,

IFF and its subsidiary, Home First Illinois, are very supportive of the State of Illinois' application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program.

Along with the initiation of the Money Follows the Person Program in 2008, the Governor's leadership on closure of state institutions, and the implementation of three Olmstead Consent Decrees, Illinois has undertaken significant steps to rebalance its Long Term Services and Supports (LTSS) system to expand care coordination models that plan to address diversion of individuals from institutional settings. In addition, Illinois' efforts to increase housing access are leveraging private and public resources to produce housing units that will be filled by people who need access to quality services. Illinois is taking the steps to address the need for both housing and services in the community, to the benefit of people with disabilities.

The Balancing Incentive Program provides Illinois with the tools to strengthen and coordinate its rebalancing efforts through the implementation of the three system changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The program's focus on enhancing consumer's access to community-based care through coordinated points of entry; the development of assessment processes that gather consistent data across disability populations; and the establishment of criteria to ensure conflict free case management are all consistent with the direction Illinois is headed in its rebalancing efforts. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will incentivize the provision of quality care in the most appropriate and integrated settings.

IFF and Home First Illinois appreciate CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. We're excited about collaborating with HFS on the development of the Balancing Incentive Program Work Plan and strengthening Illinois' LTSS community-based system.

Sincerely,

A handwritten signature in black ink, reading 'Tara A. Peele'. The signature is written in a cursive, flowing style.

Tara A. Peele, Director of Home First Illinois



## Advancing the human and civil rights of people with disabilities

SELF-ADVOCACY ASSISTANCE ★ LEGAL SERVICES ★ DISABILITY RIGHTS EDUCATION ★ PUBLIC POLICY ADVOCACY ★ ABUSE INVESTIGATIONS

March 21, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

Equip for Equality, the governor-designated protection and advocacy system for persons with disabilities in Illinois, extends its support for the State of Illinois' application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP). Equip for Equality has long worked toward promoting community integration and served as co-counsel in three class actions directed toward enforcement the Olmstead decision in Illinois.

Illinois has undertaken significant steps to rebalance its Long Term Services and Supports (LTSS) system through the Governor's leadership and promotion of closure of state institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, the implementation of the three Olmstead Consent Decrees that will transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings.

The BIP provides Illinois with tools to strengthen and coordinate its rebalancing efforts through the implementation of the three system changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The BIPs focus on enhancing consumer's access to community-based care through coordinated points of entry; the development of assessment processes that gather consistent data across disability populations; and the establishment of criteria to ensure conflict free case management are all consistent with the direction Illinois is headed in its rebalancing efforts. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will incentivize the provision of quality care in the most appropriate and integrated settings.

*THE INDEPENDENT, FEDERALLY MANDATED PROTECTION & ADVOCACY SYSTEM FOR THE STATE OF ILLINOIS*

DUANE C. QUAINI, BOARD CHAIRPERSON    ZENA NAIDITCH, PRESIDENT & CEO

MAIN OFFICE: 20 N. MICHIGAN AVENUE, SUITE 300 ★ CHICAGO, IL 60602 ★ EMAIL: [CONTACTUS@EQUIPFOREQUALITY.ORG](mailto:CONTACTUS@EQUIPFOREQUALITY.ORG) ★ TEL: (312) 341-0022

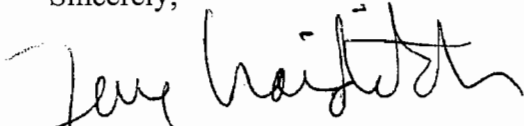
TOLL FREE: (800) 537-2632 ★ TTY: (800) 610-2779 ★ FAX: (312) 541-7544 ★ MULTIPLE LANGUAGE SERVICES

[WWW.EQUIPFOREQUALITY.ORG](http://WWW.EQUIPFOREQUALITY.ORG)

Ms. Jennifer Burnett  
Page 2  
March 21, 2013

Equip for Equality appreciates CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. We are excited about collaborating with HFS on the development of the BIP Work Plan and strengthening Illinois' LTSS community-based system.

Sincerely,



Zena Naiditch



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Terry Mazany  
President & CEO

March 12, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

The Chicago Community Trust wishes to express our strong support for the state of Illinois' application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP).

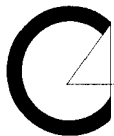
Over the last few years, Illinois has undertaken significant steps to rebalance its Long Term Services and Supports (LTSS) system through the Governor's leadership and promotion of closure of state institutions and hospitals, the Money Follows the Person Program in 2008, the implementation of three Olmstead Consent Decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings.

We believe strongly that support from the BIP will provide Illinois with the tools to strengthen and coordinate its rebalancing efforts through the implementation of the three system changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. All the key areas focused through the BIP are consistent with the direction Illinois is headed in its rebalancing efforts. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will incentivize the provision of quality care in the most appropriate and integrated settings.

The Chicago Community Trust appreciates CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. We are committed to work with the State to strengthening Illinois' LTSS community-based system.

Sincerely,

Ngoan Le  
Vice President of Program  
Co-chair, Illinois Human Services Commission (2010 – 2012)



Community Counseling Centers of Chicago

**EILEEN DURKIN**  
President & Chief Executive Officer

March 20, 2013

Ms. Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

The Community Counseling Centers of Chicago (C4) extends its support for the state's application to participate in the Federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP). We understand that the Illinois Department of Healthcare and Family Services, as the Medicaid Agency, will be the lead for this program.

Illinois has undertaken significant steps to rebalance its Long Term Services and Supports (LTSS) system through the Governor's leadership and promotion of closure of state institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, the implementation of three Olmstead Consent Decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings.

The BIP provides Illinois with an incentive to further enhance its rebalancing efforts through the implementation of the three structural changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The enhanced funding, along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care, will improve consumers experience with accessing LTSS through a coordinated entry process, the development of a uniform assessment tool, and the establishment of conflict free case management system.

C4 appreciates CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. As a member of the Governor's Human Services Commission and the Chair of the Rebalancing Subcommittee of that group, I was able to collaborate with State of Illinois officials and other service providers to provide input to the state for its application. We look forward to collaborating with HFS on the development of the BIP Work Plan and strengthening Illinois' LTSS community-based system.

Sincerely,

Eileen Durkin  
President & CEO



20901 S. LaGrange Rd.  
Suite 209  
Frankfort, IL 60423  
815/464-1832  
FAX 815/464-5292

March 11, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

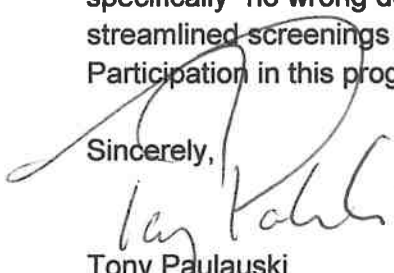
Dear Ms. Burnett:

The Arc of Illinois extends its support for the State of Illinois' application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP). Our organization has taken an active role in partnership with the State to rebalance the developmental disabilities service system in Illinois. We are participating in workgroups, testifying at public hearings, facilitating public relations, assisting family members, and providing peer support for individuals with developmental disabilities. We join the State in asking for your favorable consideration of this application to further our efforts.

In the past two years, Illinois undertook significant steps to continue the rebalancing of the developmental disabilities system by implementing a Consent Decree for the *Ligas* lawsuit—one of three Olmstead-related lawsuits recently settled in Illinois—and completing the closure of the Jacksonville Developmental Center, a state-operated center that had been serving approximately 185 individuals. The Governor is furthering these efforts by including in his Introduced Budget for FY2014 the closure of another developmental center (i.e., the Murray Developmental Center serving approximately 260 individuals), funding for 100 individuals to transition from the remaining six centers, and \$32.5 million in new funding to continue *Ligas* implementation. These commitments mirror those in other human service areas in the State.

We appreciate the opportunity the BIP provides Illinois to further enhance its rebalancing efforts. The Arc has been a strong supporter for years in Illinois of the structural concepts in the BIP, specifically “no wrong door” coordinated access points for services across all populations, streamlined screenings and assessments for eligibility, and independent case management. Participation in this program will enable Illinois to make major strides in these areas.

Sincerely,



Tony Paulauski  
Executive Director

March 25, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

The Alterna-Care Home Health System of Springfield, IL, extends its support for the state's application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP). We understand that the Illinois Department of Healthcare and Family Services, as the Medicaid Agency, will be the lead for this program.

Illinois has undertaken significant steps to rebalance its Long Term Services and Supports system through the Governor's leadership and promotion of closure of state institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, the implementation of three Olmstead Consent Decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings.

The BIP provides Illinois with an incentive to further enhance its rebalancing efforts through the implementation of the three structural changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will improve consumers experience with accessing LTSS through a coordinated entry process, the development of a uniform assessment tool, and the establishment of conflict free case management system.

The Alterna-Care Home Health System appreciates CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. As a provider for community health care, we support the efforts to improve community care to eligible citizens of Illinois.

Sincerely,

Kathleen Sgro, DNP, MBA, RN  
President



March 15, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

The AIDS Foundation of Chicago extends its support for the state's application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP). We understand that the Illinois Department of Healthcare and Family Services, as the Medicaid Agency, will be the lead for this program.

Illinois has undertaken significant steps to rebalance its Long Term Services and Supports system through the Governor's leadership and promotion of closure of state institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, the implementation of three Olmstead Consent Decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings.

The BIP provides Illinois with an incentive to further enhance its rebalancing efforts through the implementation of the three structural changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will improve consumer's experience with accessing LTSS through a coordinated entry process, the development of a uniform assessment tool, and the establishment of conflict free case management system.

The AIDS Foundation of Chicago (AFC) appreciates CMS' continued focus on providing states with opportunities to rebalance their LTSS system.

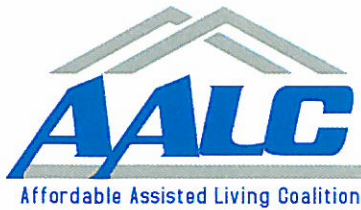
The Illinois Department of Healthcare and Family Services has been an active participant in the AFC-led SAMHSA Community Consortium which is working to promote enrollment of dually-diagnosed, low-income residents of Cook County who have experienced homelessness into community-based coordinated care services. The project also seeks to facilitate the simplification and expansion of eligibility for and access to benefits, services, and housing. These efforts include the creation of "one door" or "no wrong door" opportunities to access benefits and services. A CMS award to Illinois will greatly assist us in achieving our common vision.

AFC applauds the Illinois Department of Healthcare and Family Services' work to rebalance its Long Term Services and Support system. The Department has been a valued partner in our efforts to strengthen and streamline access to a wide range of community-based benefits and services for Illinoisans in need.

Sincerely,

A handwritten signature in dark ink, reading "Arturo V. Bendixen". The signature is fluid and cursive, with the first name "Arturo" being the most prominent.

Arturo V. Bendixen  
Vice President of Housing Partnerships  
SAMHSA Community Consortium Director



March 22, 2013

Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard  
Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Dear Ms. Burnett:

The Affordable Assisted Living Coalition (AALC) represents Supportive Living Facilities, Illinois' Medicaid waiver option for assisted living. AALC gives its support for the state's application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP). We understand that the Illinois Department of Healthcare and Family Services, as the Medicaid Agency, will be the lead for this program.

Illinois has undertaken significant steps to rebalance its Long Term Services and Supports system through the Governor's leadership and promotion of closure of state institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, the implementation of three Olmstead Consent Decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings.

The BIP provides Illinois with an incentive to further enhance its rebalancing efforts through the implementation of the three structural changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will improve consumers experience with accessing LTSS through a coordinated entry



"the missing piece"

601 W. Monroe  
Springfield, IL 62704  
(217) 525-0700, ext. 124  
(217) 525-0780 - FAX  
[info@aalconline.org](mailto:info@aalconline.org)

process, the development of a uniform assessment tool, and the establishment of conflict free case management system.

AALC appreciates CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. We look forward to collaborating with HFS on the development of the BIP Work Plan and strengthening Illinois' LTSS community-based system.

Sincerely,

A handwritten signature in black ink that reads "Wayne Smallwood". The signature is fluid and cursive, with a large, sweeping flourish at the end of the last name.

Wayne Smallwood  
Executive Director



**ILLINOIS ASSOCIATION OF AREA AGENCIES ON AGING**

729 34<sup>th</sup> Avenue Rock Island, Illinois 61201-5950

Phone: 309-793-6800; Fax: 309-793-6807

March 21, 2013

Jennifer Burnett

Centers for Medicare & Medicaid Services

Disabled and Elderly Health Programs Group

7500 Security Boulevard

Mail Stop: S2-14-26

Baltimore, MD 21244-1850

Dear Ms. Burnett:

The Illinois Association of Area Agencies on Aging fully supports the state's application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP). We understand that the Illinois Department of Healthcare and Family Services, as the Medicaid Agency, will be the lead for this program.

Illinois is experiencing an exciting transformation of its Long Term Services and Supports system. Rebalancing services and strengthening the home and community based services provided to the citizens of Illinois is change that the area agencies on aging in Illinois wholeheartedly support. Governor Pat Quinn's leadership and promotion of closure of state institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, the implementation of three Olmstead Consent Decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings are key activities currently taking place.

The BIP provides Illinois with an incentive to further enhance its rebalancing efforts through the implementation of the three structural changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will improve the experience of accessing LTSS through a coordinated entry process, the development of a uniform assessment tool, and the establishment of conflict free case management system.

CMS' continued focus on providing States with opportunities to rebalance their LTSS systems is fully supported and appreciated by the Area Agencies on Aging in Illinois. We fully understand and support that people prefer to remain in their local communities and in their own homes. We look forward to collaborating with the Department on Aging and HFS on the development of the BIP Work Plan and strengthening Illinois' LTSS community-based system.

Sincerely,

A handwritten signature in blue ink, appearing to read "Barbara Eskildsen".

Barbara Eskildsen, President

Illinois Association of Area Agencies on Aging (IAA)

March 18, 2013

Ms. Jennifer Burnett  
Centers for Medicare & Medicaid Services  
Disabled and Elderly Health Programs Group  
7500 Security Boulevard, Mail Stop: S2-14-26  
Baltimore, MD 21244-1850

Department of Disability and  
Human Development (MC 626)  
College of Applied Health Sciences  
1640 West Roosevelt Road  
Chicago, Illinois 60608-6904

Dear Ms. Burnett:


The Department of Disability and Human Development, University of Illinois at Chicago extends its support for the state of Illinois' application to participate in the federal Centers for Medicare and Medicaid Services (CMS) Balancing Incentive Program (BIP).

Illinois has undertaken significant steps to rebalance its Long Term Services and Supports (LTSS) system through the Governor's leadership and promotion of closure of state institutions and hospitals, the initiation of the Money Follows the Person Program in 2008, the implementation of three Olmstead Consent Decrees that aim to transition individuals from institutional settings to community-based care, and the expansion of care coordination models that plan to address diversion of individuals from institutional settings.

The BIP provides Illinois with the tools to strengthen and coordinate its rebalancing efforts through the implementation of the three system changes, the enhancement of the provision of quality community-based services and supports, and the promotion of access and individual choice. The BIP's focus on enhancing consumer's access to community-based care through coordinated points of entry; the development of assessment processes that gather consistent data across disability populations; and the establishment of criteria to ensure conflict free case management are all consistent with the direction Illinois is headed in its rebalancing efforts. The enhanced funding along with the requirement to reach the 50% benchmark of LTSS expenditures on community-based care will incentivize the provision of quality care in the most appropriate and integrated settings.

The Department of Disability and Human Development, University of Illinois at Chicago appreciates CMS' continued focus on providing States with opportunities to rebalance their LTSS systems. We're excited about collaborating with HFS on the development of the BIP Work Plan and strengthening Illinois' LTSS community-based system.

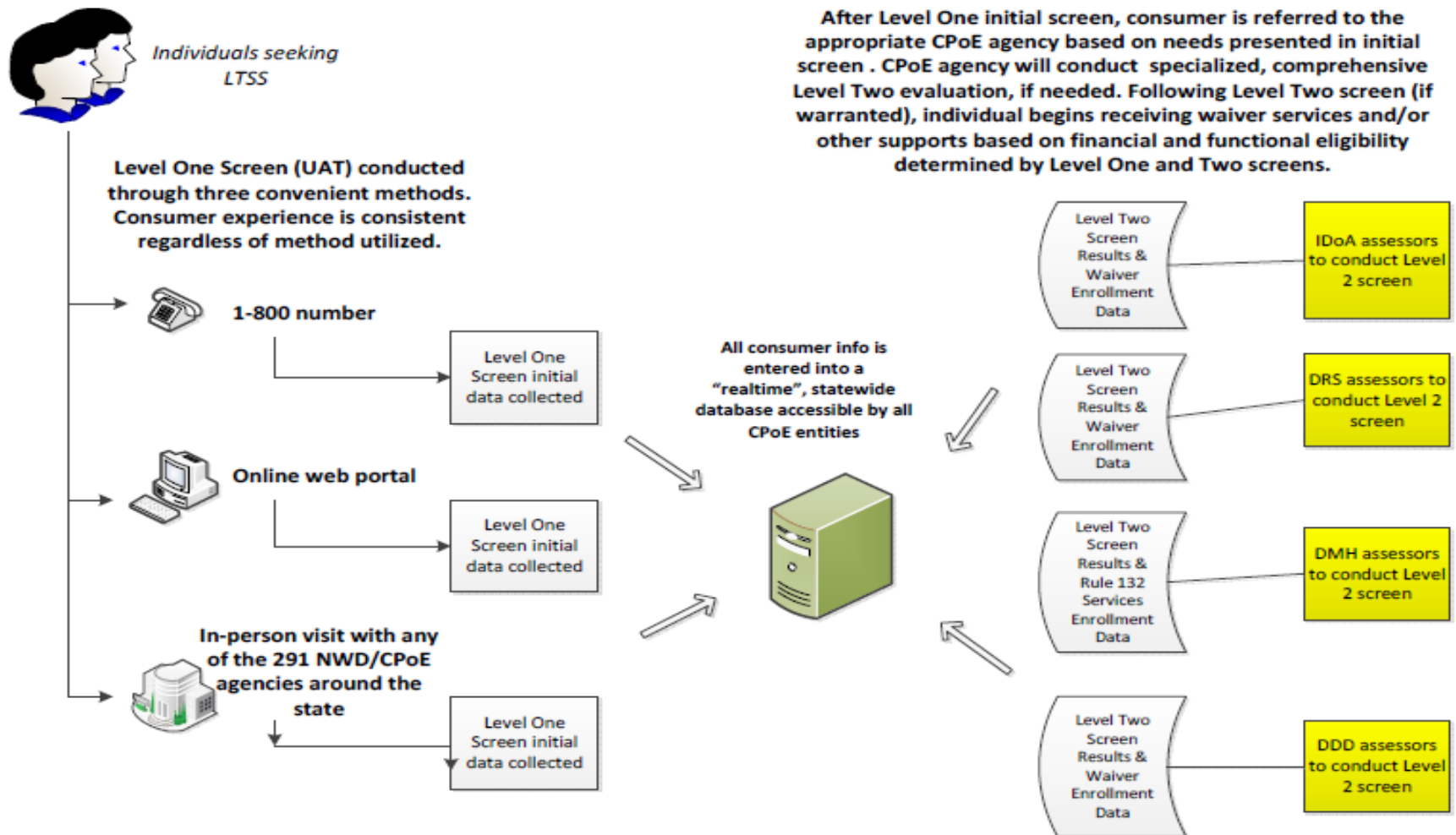
Sincerely yours,



Tamar Heller, Ph.D.  
Professor and Head

## Appendix B – Model BIP Person Flow Diagram

### Future system after BIP Implementation





## **Appendix C – SEP agencies**



| <u>NWD/SEP Entities - IDoA</u>                | <u>Agency</u> | <u>Location</u>   | <u>Area</u>                           |
|---|---------------|-------------------|---------------------------------------|
| Stephenson County Senior Ctr CCU              | IDOA          | Freeport          | Northwestern Illinois                 |
| Alternatives for the Older Adult CCU          | IDOA          | Moline            | Northwestern Illinois                 |
| West Central IL CCU                           | IDOA          | Quincy            | Northwestern Illinois                 |
| LSSI-Faith Lutheran Church CCU                | IDOA          | Rochelle          | Northwestern Illinois                 |
| Western IL AAA (ADRC)                         | IDOA          | Rock Island       | Northwestern Illinois                 |
| VNA of Rockford CCU                           | IDOA          | Rockford          | Northwestern Illinois                 |
| Northwestern IL AAA (ADRC)                    | IDOA          | Rockford          | Northwestern Illinois                 |
| LSSI-NCR Older Adults Services CCU            | IDOA          | Sterling          | Northwestern Illinois                 |
| Senior Services Assoc-McHenry Co Sen Srv      | IDOA          | Crystal Lake      | Northeastern Illinois                 |
| Elderly Care Services CCU                     | IDOA          | DeKalb            | Northeastern Illinois                 |
| Senior Services Center of Will Co CCU         | IDOA          | Joliet            | Northeastern Illinois                 |
| Catholic Charities, Joliet Diocese CCU        | IDOA          | Kankakee          | Northeastern Illinois                 |
| Northeastern IL AAA (ADRC)                    | IDOA          | Kankakee          | Northeastern Illinois                 |
| Senior Services Assoc-McHenry Rec Ctr         | IDOA          | McHenry           | Northeastern Illinois                 |
| Grundy Co Health Dept CCU                     | IDOA          | Morris            | Northeastern Illinois                 |
| Livingston Co Public Health Dept CCU          | IDOA          | Pontiac           | Northeastern Illinois                 |
| Catholic Charities Lake Co Senior Srvs        | IDOA          | Round Lake        | Northeastern Illinois                 |
| Ford-Iroquois Health Dept CCU                 | IDOA          | Watseka           | Northeastern Illinois                 |
| Senior Services Assoc-Kendall Co Sen Srv      | IDOA          | Yorkville         | Northeastern Illinois                 |
| Catholic Charities, Northwest Senior Services | IDOA          | Arlington Heights | Suburban Cook County /Chicago Suburbs |
| Senior Services Assoc-Aurora Senior Ctr       | IDOA          | Aurora            | Suburban Cook County /Chicago Suburbs |
| West Suburban Senior Services                 | IDOA          | Bellwood          | Suburban Cook County /Chicago Suburbs |
| Stickney Township Office on Aging CCU         | IDOA          | Burbank           | Suburban Cook County /Chicago Suburbs |
| Catholic Charities, Older Adult Services CCU  | IDOA          | Chicago           | Suburban Cook County /Chicago Suburbs |
| UIC/Central West Case Management Unit         | IDOA          | Chicago           | Suburban Cook County /Chicago Suburbs |
| CMH Council - Senior Connections CCU          | IDOA          | Chicago           | Suburban Cook County /Chicago Suburbs |
| Senior Services AAA-Chicago Dept Family Svc   | IDOA          | Chicago           | Suburban Cook County /Chicago Suburbs |
| Healthcare Consortium of IL                   | IDOA          | Dolton            | Suburban Cook County /Chicago Suburbs |
| Kenneth Young Center                          | IDOA          | Elk Grove Village | Suburban Cook County /Chicago Suburbs |
| North Shore Senior Ctr Skokie Valley Sen Srv  | IDOA          | Evanston          | Suburban Cook County /Chicago Suburbs |
| Catholic Charities, South Suburban Senior Svc | IDOA          | Harvey            | Suburban Cook County /Chicago Suburbs |
| Aging Care Connections                        | IDOA          | LaGrange          | Suburban Cook County /Chicago Suburbs |
| Berwyn-Cicero Solutions for Care              | IDOA          | North Riverside   | Suburban Cook County /Chicago Suburbs |
| North Shore Senior Center                     | IDOA          | Northfield        | Suburban Cook County /Chicago Suburbs |
| Oak Park Township CCU                         | IDOA          | Oak Park          | Suburban Cook County /Chicago Suburbs |
| Age Options, Inc. (ADRC)                      | IDOA          | Oak Park          | Suburban Cook County /Chicago Suburbs |
| PLOWS Council on Aging                        | IDOA          | Palos Heights     | Suburban Cook County /Chicago Suburbs |

| DuPage Co Division of Senior Services         | IDOA | Wheaton      | Suburban Cook County /Chicago Suburbs |
|---|------|--------------|---------------------------------------|
| CIAOA - Mature Solutions CCU                  | IDOA | Bartonville  | Central Illinois                      |
| Community Care Systems CCU                    | IDOA | Bloomington  | Central Illinois                      |
| East Central IL AAA                           | IDOA | Bloomington  | Central Illinois                      |
| Community Care Systems CCU                    | IDOA | Canton       | Central Illinois                      |
| Cumberland Associates Senior Programs         | IDOA | Charleston   | Central Illinois                      |
| CRIS Health Aging Center CCU                  | IDOA | Danville     | Central Illinois                      |
| Macon Co Health Dept CCU                      | IDOA | Decatur      | Central Illinois                      |
| Starting Point (ADRC) at Macon Co. HD         | IDOA | Decatur      | Central Illinois                      |
| Autonomous Case Management                    | IDOA | East Peoria  | Central Illinois                      |
| Autonomous Case Management                    | IDOA | Henry        | Central Illinois                      |
| Prairie Council on Aging CCU                  | IDOA | Jacksonville | Central Illinois                      |
| Autonomous Case Management                    | IDOA | Peoria       | Central Illinois                      |
| Central IL AAA (ADRC)                         | IDOA | Peoria       | Central Illinois                      |
| Senior Services of Central IL-Elder Svc Coord | IDOA | Petersburg   | Central Illinois                      |
| West Central IL CCU                           | IDOA | Quincy       | Central Illinois                      |
| West Central IL AAA                           | IDOA | Quincy       | Central Illinois                      |
| Community Care Systems CCU                    | IDOA | Shelbyville  | Central Illinois                      |
| AAA for Lincolnland, Inc.                     | IDOA | Springfield  | Central Illinois                      |
| Senior Services of Central IL                 | IDOA | Springfield  | Central Illinois                      |
| Cumberland Associates Senior Programs         | IDOA | Urbana       | Central Illinois                      |
| AAA of Southwestern IL (ADRC)                 | IDOA | Belleville   | Southwestern Illinois                 |
| Midland AAA                                   | IDOA | Centralia    | Southwestern Illinois                 |
| Senior Services of Marion County              | IDOA | Centralia    | Southwestern Illinois                 |
| Montgomery Co Health Dept CCU                 | IDOA | Hillsboro    | Southwestern Illinois                 |
| Southwestern IL VNA CCU                       | IDOA | Swansea      | Southwestern Illinois                 |
| Senior Services of Fayette County             | IDOA | Vandalia     | Southwestern Illinois                 |
| Wabash Area Development Inc CCU               | IDOA | Albion       | Southeastern Illinois                 |
| Wabash Area Development Inc CCU               | IDOA | Bridgeport   | Southeastern Illinois                 |
| Wabash Area Development Inc CCU               | IDOA | Carmi        | Southeastern Illinois                 |
| Shawnee Alliance for Seniors CCU              | IDOA | Carterville  | Southeastern Illinois                 |
| Egyptian AAA                                  | IDOA | Carterville  | Southeastern Illinois                 |
| Effingham City-County Committee on Aging      | IDOA | Effingham    | Southeastern Illinois                 |
| Wabash Area Development Inc CCU               | IDOA | Fairfield    | Southeastern Illinois                 |
| Senior Services of Clay County CCU            | IDOA | Flora        | Southeastern Illinois                 |
| Wabash Area Development Inc CCU               | IDOA | McLeansboro  | Southeastern Illinois                 |
| Wabash Area Development Inc CCU               | IDOA | Mt. Carmel   | Southeastern Illinois                 |
| Southeastern IL AAA                           | IDOA | Mt. Carmel   | Southeastern Illinois                 |

|                                     |      |                   |                                       |
|-------------------------------------|------|-------------------|---------------------------------------|
| Senior Services of Jefferson County | IDOA | Mt. Vernon        | Southeastern Illinois                 |
| CSO/RIM                             | DDD  | East Moline       | Northwestern Illinois                 |
| Options & Advocacy McHenry Co       | DDD  | Crystal Lake      | Northeastern Illinois                 |
| DayOne Network                      | DDD  | Geneva            | Northeastern Illinois                 |
| Service, Inc                        | DDD  | Joliet            | Northeastern Illinois                 |
| Livingston Co Mental Health Board   | DDD  | Pontiac           | Northeastern Illinois                 |
| Community Alternatives Unlmted      | DDD  | Chicago           | Suburban Cook County /Chicago Suburbs |
| Community Service Options           | DDD  | Chicago           | Suburban Cook County /Chicago Suburbs |
| Suburban Access, Inc.               | DDD  | Homewood          | Suburban Cook County /Chicago Suburbs |
| PACT, Inc                           | DDD  | Lisle             | Suburban Cook County /Chicago Suburbs |
| Access Services of Northern IL      | DDD  | Loves Park        | Suburban Cook County /Chicago Suburbs |
| Prairieland Service Coordination    | DDD  | Decatur           | Central Illinois                      |
| Great Rivers Service Coordination   | DDD  | Jacksonville      | Central Illinois                      |
| Central IL Service Access           | DDD  | Lincoln           | Central Illinois                      |
| Western IL Service Coordination     | DDD  | Macomb            | Central Illinois                      |
| West Central Service Coordination   | DDD  | Pittsfield        | Central Illinois                      |
| Champaign Co Regional Plan          | DDD  | Urbana            | Central Illinois                      |
| DD Services Metro East              | DDD  | Belleville        | Southwestern Illinois                 |
| Southern IL Case Coord Services     | DDD  | Centralia         | Southwestern Illinois                 |
| Freeport DRS Office                 | DRS  | Freeport          | Northwestern Illinois                 |
| Galesburg DRS Office                | DRS  | Galesburg         | Northwestern Illinois                 |
| Quincy DRS Office                   | DRS  | Quincy            | Northwestern Illinois                 |
| Rock Island DRS Office              | DRS  | Rock Island       | Northwestern Illinois                 |
| Rockford DRS Home Services Office   | DRS  | Rockford          | Northwestern Illinois                 |
| Rockford DRS Vocational Office      | DRS  | Rockford          | Northwestern Illinois                 |
| Sterling DRS Office                 | DRS  | Sterling          | Northwestern Illinois                 |
| Elgin DRS Office                    | DRS  | Elgin             | Northeastern Illinois                 |
| Joliet DRS Office                   | DRS  | Joliet            | Northeastern Illinois                 |
| Kankakee DRS Office                 | DRS  | Kankakee          | Northeastern Illinois                 |
| LaSalle DRS Office                  | DRS  | LaSalle           | Northeastern Illinois                 |
| DeKalb County DRS Office            | DRS  | Sycamore          | Northeastern Illinois                 |
| Arlington Heights DRS Office        | DRS  | Arlington Heights | Suburban Cook County /Chicago Suburbs |
| Aurora DRS Office                   | DRS  | Aurora            | Suburban Cook County /Chicago Suburbs |
| Avalon Park DRS Office              | DRS  | Avalon Park       | Suburban Cook County /Chicago Suburbs |
| Ford City DRS Office                | DRS  | Chicago           | Suburban Cook County /Chicago Suburbs |
| Hiawatha Office DRS Office          | DRS  | Chicago           | Suburban Cook County /Chicago Suburbs |
| Humboldt Park DRS Office            | DRS  | Chicago           | Suburban Cook County /Chicago Suburbs |
| IL Institute of Technology          | DRS  | Chicago           | Suburban Cook County /Chicago Suburbs |

|                                     |     |                 |                                       |
|-------------------------------------|-----|-----------------|---------------------------------------|
| North Pulaski DRS Office            | DRS | Chicago         | Suburban Cook County /Chicago Suburbs |
| South Pulaski DRS Office            | DRS | Chicago         | Suburban Cook County /Chicago Suburbs |
| Wood Street DRS Office              | DRS | Chicago         | Suburban Cook County /Chicago Suburbs |
| Wrightwood DRS Office               | DRS | Chicago         | Suburban Cook County /Chicago Suburbs |
| Chicago Heights DRS Office          | DRS | Chicago Heights | Suburban Cook County /Chicago Suburbs |
| Downers Grove DRS Office            | DRS | Downers Grove   | Suburban Cook County /Chicago Suburbs |
| Waukegan DRS Office                 | DRS | Waukegan        | Suburban Cook County /Chicago Suburbs |
| Bloomington DRS Office              | DRS | Bloomington     | Central Illinois                      |
| Champaign DRS Office                | DRS | Champaign       | Central Illinois                      |
| Danville DRS Office                 | DRS | Danville        | Central Illinois                      |
| Decatur DRS Office                  | DRS | Decatur         | Central Illinois                      |
| Jacksonville DRS Office             | DRS | Jacksonville    | Central Illinois                      |
| Macomb DRS Office                   | DRS | Macomb          | Central Illinois                      |
| Mattoon DRS Office                  | DRS | Mattoon         | Central Illinois                      |
| Pekin DRS Office                    | DRS | Pekin           | Central Illinois                      |
| Peoria DRS Office                   | DRS | Peoria          | Central Illinois                      |
| Springfield DRS Office              | DRS | Springfield     | Central Illinois                      |
| Westchester DRS Office              | DRS | Westchester     | Central Illinois                      |
| Anna DRS Office                     | DRS | Anna            | Southwestern Illinois                 |
| Belleville DRS Office               | DRS | Belleville      | Southwestern Illinois                 |
| East Alton - Riverbend DRS Office   | DRS | East Alton      | Southwestern Illinois                 |
| East St. Louis DRS Office           | DRS | East St. Louis  | Southwestern Illinois                 |
| Murphysboro DRS Office              | DRS | Murphysboro     | Southwestern Illinois                 |
| Benton DRS Office                   | DRS | Benton          | Southeastern Illinois                 |
| Harrisburg DRS Office               | DRS | Harrisburg      | Southeastern Illinois                 |
| Olney DRS Office                    | DRS | Olney           | Southeastern Illinois                 |
| Mt Vernon DRS Office                | DRS | Mt. Vernon      | Southeastern Illinois                 |
| Ben Gordon Center                   | DMH | DeKalb          | Northwestern Illinois                 |
| Sinnissippi Mental Health Center    | DMH | Dixon           | Northwestern Illinois                 |
| FHN Family Counseling Center        | DMH | Freeport        | Northwestern Illinois                 |
| Bridgeway, Inc.                     | DMH | Galesburg       | Northwestern Illinois                 |
| Robert Young Community MHC          | DMH | Moline          | Northwestern Illinois                 |
| Transitions Mental Health Rehab NFP | DMH | Rock Island     | Northwestern Illinois                 |
| Janet Wattles Center                | DMH | Rockford        | Northwestern Illinois                 |
| Rosecrance Ware Center              | DMH | Rockford        | Northwestern Illinois                 |
| Stepping Stones, Inc.               | DMH | Rockford        | Northwestern Illinois                 |
| McHenry Co Mental Health Board      | DMH | Crystal Lake    | Northeastern Illinois                 |
| Ecker Center for Mental Health      | DMH | Elgin           | Northeastern Illinois                 |

|                                      |     |           |                                       |
|--------------------------------------|-----|-----------|---------------------------------------|
| Larkin Center                        | DMH | Elgin     | Northeastern Illinois                 |
| Elgin Mental Health Center           | DMH | Elgin     | Northeastern Illinois                 |
| Cornerstone Services, Inc.           | DMH | Joliet    | Northeastern Illinois                 |
| Trinity Services, Inc.               | DMH | Joliet    | Northeastern Illinois                 |
| Will County Dept of Public Health    | DMH | Joliet    | Northeastern Illinois                 |
| North Central Behavioral Health      | DMH | La Salle  | Northeastern Illinois                 |
| Helen Wheeler Center                 | DMH | Kankakee  | Northeastern Illinois                 |
| Family Services & CMHC of McHenry Co | DMH | McHenry   | Northeastern Illinois                 |
| Pioneer Center                       | DMH | McHenry   | Northeastern Illinois                 |
| Grundy Co Dept of Public Health      | DMH | Morris    | Northeastern Illinois                 |
| North Central Behav Health-Fulton    | DMH | Ottawa    | Northeastern Illinois                 |
| Institute for Human Resources        | DMH | Pontiac   | Northeastern Illinois                 |
| Iroquois Mental Health Ctr           | DMH | Watseka   | Northeastern Illinois                 |
| Lake County BHS                      | DMH | Waukegan  | Northeastern Illinois                 |
| Family Alliance, Inc.                | DMH | Woodstock | Northeastern Illinois                 |
| McHenry Co Youth Service Bureau      | DMH | Woodstock | Northeastern Illinois                 |
| Northpointe Resources, Inc           | DMH | Zion      | Northeastern Illinois                 |
| Gateway/Community Counseling Ctr     | DMH | Aurora    | Suburban Cook County /Chicago Suburbs |
| The Association                      | DMH | Aurora    | Suburban Cook County /Chicago Suburbs |
| Community Care Options               | DMH | Berwyn    | Suburban Cook County /Chicago Suburbs |
| Stickney Public Health Dept          | DMH | Burbank   | Suburban Cook County /Chicago Suburbs |
| Greater Grand MHC                    | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Greater Lawn MHC                     | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Heartland Health Outreach            | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Loretto Hospital                     | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| LSSI                                 | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Lawndale MHC                         | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Mercy Hospital                       | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Metropolitan Family Services         | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Mt Sinai/Mile Square                 | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| North River MHC                      | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Counseling Center of Lake View       | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Northtown Rogers Park MHC            | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Northwest Community MHC              | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Northwestern Memorial Hospital       | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Pilsen-Little Village MHC            | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Resurrection Healthcare-St. Mary     | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |
| Roseland Mental Health Center        | DMH | Chicago   | Suburban Cook County /Chicago Suburbs |

|  |     |                   |                                       |
|--|-----|-------------------|---------------------------------------|
| Chicago Read Mental Health Center        | DMH | Chicago           | Suburban Cook County /Chicago Suburbs |
| Circle Family Care                       | DMH | Chicago           | Suburban Cook County /Chicago Suburbs |
| Community Counseling Centers (C4)        | DMH | Chicago           | Suburban Cook County /Chicago Suburbs |
| Englewood MHC                            | DMH | Chicago           | Suburban Cook County /Chicago Suburbs |
| Thresholds                               | DMH | Chicago           | Suburban Cook County /Chicago Suburbs |
| Trilogy                                  | DMH | Chicago           | Suburban Cook County /Chicago Suburbs |
| Woodlawn Mental Health Center            | DMH | Chicago           | Suburban Cook County /Chicago Suburbs |
| Advocate Northside                       | DMH | Chicago           | Suburban Cook County /Chicago Suburbs |
| Asian Human Services                     | DMH | Chicago           | Suburban Cook County /Chicago Suburbs |
| Association House                        | DMH | Chicago           | Suburban Cook County /Chicago Suburbs |
| Auburn Gresham MHC                       | DMH | Chicago           | Suburban Cook County /Chicago Suburbs |
| Beverly Morgan Park MHC                  | DMH | Chicago           | Suburban Cook County /Chicago Suburbs |
| Bobby E. Wright MHC                      | DMH | Chicago           | Suburban Cook County /Chicago Suburbs |
| FSMHC Cicero                             | DMH | Cicero            | Suburban Cook County /Chicago Suburbs |
| Kenneth Young Center                     | DMH | Elk Grove Village | Suburban Cook County /Chicago Suburbs |
| Housing Options                          | DMH | Evanston          | Suburban Cook County /Chicago Suburbs |
| Resurrection Healthcare-St. Francis Hosp | DMH | Evanston          | Suburban Cook County /Chicago Suburbs |
| Evanston Hospital                        | DMH | Evanston          | Suburban Cook County /Chicago Suburbs |
| Emergency Mental Healthcare Center       | DMH | Harvey            | Suburban Cook County /Chicago Suburbs |
| Madden Mental Health Center              | DMH | Maywood           | Suburban Cook County /Chicago Suburbs |
| Proviso Family Services                  | DMH | Melrose Park      | Suburban Cook County /Chicago Suburbs |
| FSMHC Oak Park/River Forest              | DMH | Oak Park          | Suburban Cook County /Chicago Suburbs |
| Metropolitan Family Services             | DMH | Palos Hills       | Suburban Cook County /Chicago Suburbs |
| Maine Center                             | DMH | Park Ridge        | Suburban Cook County /Chicago Suburbs |
| Turning Point Behavioral Health          | DMH | Skokie            | Suburban Cook County /Chicago Suburbs |
| Grand Prairie Services                   | DMH | Tinley Park       | Suburban Cook County /Chicago Suburbs |
| Community Care Options                   | DMH | Western Springs   | Suburban Cook County /Chicago Suburbs |
| DuPage County Behavioral Health Svcs     | DMH | Wheaton           | Suburban Cook County /Chicago Suburbs |
| Cass Co Mental Health Assoc              | DMH | Beardstown        | Central Illinois                      |
| McLean Co Center for Human Srv           | DMH | Bloomington       | Central Illinois                      |
| Occupational Developmental Center        | DMH | Bloomington       | Central Illinois                      |
| North Central Behav Health-Fulton        | DMH | Canton            | Central Illinois                      |
| Locust Street Resource Center            | DMH | Carlinville       | Central Illinois                      |
| Hancock Co Mental Health Center          | DMH | Carthage          | Central Illinois                      |
| Champaign Co MHC                         | DMH | Champaign         | Central Illinois                      |
| DeWitt County Human Resources Ctr        | DMH | Clinton           | Central Illinois                      |
| Crosspoint Human Services                | DMH | Danville          | Central Illinois                      |
| Heritage Behavioral Health Center        | DMH | Decatur           | Central Illinois                      |

|  |     |                |                       |
|--|-----|----------------|-----------------------|
| Morgan-Scott MHC                           | DMH | Jacksonville   | Central Illinois      |
| Elm City Center                            | DMH | Jacksonville   | Central Illinois      |
| Logan-Mason MHC                            | DMH | Lincoln        | Central Illinois      |
| North Central Behav Health-McDonough       | DMH | Macomb         | Central Illinois      |
| LifeLinks                                  | DMH | Mattoon        | Central Illinois      |
| Piatt County Memorial Health Center        | DMH | Monticello     | Central Illinois      |
| Brown County MHC                           | DMH | Mt. Sterling   | Central Illinois      |
| Human Resources Ctr Edgar/Clark Co         | DMH | Paris          | Central Illinois      |
| Community Resource & Counseling Ctr        | DMH | Paxton         | Central Illinois      |
| Tazwood Mental Health Center               | DMH | Pekin          | Central Illinois      |
| Community Workshop & Training Ctr          | DMH | Peoria         | Central Illinois      |
| South Side Office of Concern               | DMH | Peoria         | Central Illinois      |
| Human Service Center                       | DMH | Peoria         | Central Illinois      |
| Counseling Center of Pike County           | DMH | Pittsfield     | Central Illinois      |
| Transitions of Western Illinois            | DMH | Quincy         | Central Illinois      |
| Schuyler Counseling & Health Dept          | DMH | Rushville      | Central Illinois      |
| Shelby County Community Services           | DMH | Shelbyville    | Central Illinois      |
| Sangamon-Menard MHC                        | DMH | Springfield    | Central Illinois      |
| McFarland Mental Health Center             | DMH | Springfield    | Central Illinois      |
| SIU Community Support Network              | DMH | Springfield    | Central Illinois      |
| Moultrie County Beacon                     | DMH | Sullivan       | Central Illinois      |
| Moultrie County Counseling                 | DMH | Sullivan       | Central Illinois      |
| Christian Co Mental Health                 | DMH | Taylorville    | Central Illinois      |
| Cumberland Associates, Inc.                | DMH | Toledo         | Central Illinois      |
| Douglas County Mental Health Center        | DMH | Tuscola        | Central Illinois      |
| Alton Mental Health Center                 | DMH | Alton          | Southwestern Illinois |
| Community Counseling Ctr                   | DMH | Alton          | Southwestern Illinois |
| Choate Mental Health Center                | DMH | Anna           | Southwestern Illinois |
| Union County Counseling Services           | DMH | Anna           | Southwestern Illinois |
| Delta Center                               | DMH | Cairo          | Southwestern Illinois |
| Southern Illinois Regional Social Services | DMH | Carbondale     | Southwestern Illinois |
| Community Resource Center                  | DMH | Carlyle        | Southwestern Illinois |
| Community Resource Center                  | DMH | Centralia      | Southwestern Illinois |
| Chester Mental Health Center               | DMH | Chester        | Southwestern Illinois |
| Perry County Counseling Center             | DMH | DuQuoin        | Southwestern Illinois |
| Comprehensive Mental Health Ctr            | DMH | East St. Louis | Southwestern Illinois |
| Chestnut Health Systems                    | DMH | Granite City   | Southwestern Illinois |
| Prairie Counseling Center                  | DMH | Greenville     | Southwestern Illinois |

|   |      |                |                       |
|---|------|----------------|-----------------------|
| Montgomery County Health Dept                     | DMH  | Hillsboro      | Southwestern Illinois |
| Tri-County Counseling Center                      | DMH  | Jerseyville    | Southwestern Illinois |
| Washington County Counseling                      | DMH  | Nashville      | Southwestern Illinois |
| Community Resource Center                         | DMH  | Salem          | Southwestern Illinois |
| Community Resource Center                         | DMH  | Vandalia       | Southwestern Illinois |
| Human Support Services                            | DMH  | Waterloo       | Southwestern Illinois |
| Southeastern Illinois Counseling Center           | DMH  | Albion         | Southeastern Illinois |
| Egyptian Health Department                        | DMH  | Carmi          | Southeastern Illinois |
| Heartland Human Services                          | DMH  | Effingham      | Southeastern Illinois |
| Egyptian Health Department                        | DMH  | Eldorado       | Southeastern Illinois |
| Family Counseling Center                          | DMH  | Elizabethtown  | Southeastern Illinois |
| Southeastern Illinois Counseling Center           | DMH  | Fairfield      | Southeastern Illinois |
| Southeastern Illinois Counseling Center           | DMH  | Flora          | Southeastern Illinois |
| Leyden Family Services                            | DMH  | Franklin Park  | Southeastern Illinois |
| Family Counseling Center                          | DMH  | Golconda       | Southeastern Illinois |
| Lawrence Co Health Dept                           | DMH  | Lawrenceville  | Southeastern Illinois |
| Franklin-William Human Services                   | DMH  | Marion         | Southeastern Illinois |
| Jefferson Co Comprehensive Srv                    | DMH  | McLeansboro    | Southeastern Illinois |
| Massac County MHC                                 | DMH  | Metropolis     | Southeastern Illinois |
| Jefferson Co Comprehensive Srv                    | DMH  | Mt Vernon      | Southeastern Illinois |
| Wabash County Health Department                   | DMH  | Mt. Carmel     | Southeastern Illinois |
| Jasper County Health Dept                         | DMH  | Newton         | Southeastern Illinois |
| Egyptian Health Department                        | DMH  | Ridgway        | Southeastern Illinois |
| Southeastern Illinois Counseling Center           | DMH  | Robinson       | Southeastern Illinois |
| Family Counseling Center                          | DMH  | Vienna         | Southeastern Illinois |
| Franklin-William Human Services                   | DMH  | West Frankfort | Southeastern Illinois |
| ADULT EDUCATION ASSOCIATES                        | DASA | DIXON          | Northwestern Illinois |
| ALCOHOL AND DRUG EDUCATION CLINIC, INC.           | DASA | ROCK ISLAND    | Northwestern Illinois |
| ALCOHOL EDUCATION AND INTERVENTION SERVICES, INC. | DASA | MOLINE         | Northwestern Illinois |
| AL-TECH SERVICES, INC.                            | DASA | ROCKFORD       | Northwestern Illinois |
| BEN GORDON CMH CENTER                             | DASA | DEKALB         | Northwestern Illinois |
| BRIDGEWAY, INC.                                   | DASA | GALESBURG      | Northwestern Illinois |
| CENTER FOR ALCOHOL & DRUG SERVICES, INC.          | DASA | ROCK ISLAND    | Northwestern Illinois |
| CHANGES PLACE                                     | DASA | FREEPORT       | Northwestern Illinois |
| DUI SOLUTIONS                                     | DASA | ROCKFORD       | Northwestern Illinois |
| FAMILY COUNSELING & PSYCHOLOGY CENTER, P.C.       | DASA | BETTENDORF     | Northwestern Illinois |
| FOUNDATIONS CENTER, INC.                          | DASA | ROCKFORD       | Northwestern Illinois |
| GALENA CLINIC, INC.                               | DASA | GALENA         | Northwestern Illinois |



|  |      |                   |                       |
|--|------|-------------------|-----------------------|
| GREAT RIVER RECOVERY RESOURCES, INC.                           | DASA | QUINCY            | Northwestern Illinois |
| HOPEWELL CLINICAL, INC.  | DASA | QUINCY            | Northwestern Illinois |
| JOANN C. MILANI, PHD, PC                                       | DASA | ROCK ISLAND       | Northwestern Illinois |
| KP COUNSELING, INC.  | DASA | ROCKFORD          | Northwestern Illinois |
| LASALLE OUTPATIENT   | DASA | LASALLE           | Northwestern Illinois |
| MATHERS CLINIC, LLC  | DASA | ROCKFORD          | Northwestern Illinois |
| MENTAL HEALTH CENTERS OF WESTERN ILLINOIS                      | DASA | MOUNT STERLING    | Northwestern Illinois |
| NEW DIRECTIONS COUNSELING CENTER                               | DASA | PRINCETON         | Northwestern Illinois |
| NORTH CENTRAL BEHAVIORAL HEALTH SYSTEMS                        | DASA | LASALLE           | Northwestern Illinois |
| PSYCHOLOGICAL SERVICES IN THE QUAD CITIES, PC                  | DASA | MOLINE            | Northwestern Illinois |
| REMEDIES RENEWING LIVES  | DASA | ROCKFORD          | Northwestern Illinois |
| RESTORE COUNSELING & RECOVERY, INC.                            | DASA | ROCKFORD          | Northwestern Illinois |
| RICCA  | DASA | EAST MOLINE       | Northwestern Illinois |
| RIGHT DIRECTION SERVICES, LLC                                  | DASA | ROCKFORD          | Northwestern Illinois |
| RIVER BEND CHRISTIAN COUNSELING, INC.                          | DASA | MOLINE            | Northwestern Illinois |
| ROBERT YOUNG CENTER - CMHC                                     | DASA | MOLINE            | Northwestern Illinois |
| ROCKFORD RESCUE MISSION MINISTRIES                             | DASA | ROCKFORD          | Northwestern Illinois |
| THE CONSULTANTS  | DASA | GALESBURG         | Northwestern Illinois |
| TRI-COUNTY ALCOHOLISM AND DRUG SERVICES, LLC                   | DASA | EAST MOLINE       | Northwestern Illinois |
| THE RECOVERY ZONE  | DASA | ROCK FALLS        | Northwestern Illinois |
| SINNISSIPPI CENTERS, INC.                                      | DASA | DIXON             | Northwestern Illinois |
| SOJOURN HOUSE, INC.  | DASA | FREEPORT          | Northwestern Illinois |
| ROSECRANCE, INC.   | DASA | ROCKFORD          | Northwestern Illinois |
| A NEW WAY OF LIFE, INC.  | DASA | CRYSTAL LAKE      | Northeastern Illinois |
| ABACUS DUI PROGRAM, INC.                                       | DASA | ELGIN             | Northeastern Illinois |
| ABOUT CHANGE COUNSELING  | DASA | ELGIN             | Northeastern Illinois |
| ACCESSIBLE COUNSELING CENTER                                   | DASA | ELGIN             | Northeastern Illinois |
| ADULT COUNSELING AND EDUCATIONAL SERVICES, INC.                | DASA | JOLIET            | Northeastern Illinois |
| AFFORDABLE DUI COUNSELING                                      | DASA | BRADLEY           | Northeastern Illinois |
| AMANECER, NFP  | DASA | CAROL STREAM      | Northeastern Illinois |
| ASSOCIATES IN BEHAVIORAL HEALTH CARE                           | DASA | LAKE IN THE HILLS | Northeastern Illinois |
| AVP COUNSELING & DUI SERVICES, INC.                            | DASA | NEW LENOX         | Northeastern Illinois |
| AZTEC COUNSELING AGENCY, INC.                                  | DASA | JOLIET            | Northeastern Illinois |
| BEHAVIORAL HEALTH CARE ASSOCIATES, LTD                         | DASA | SCHAUMBURG        | Northeastern Illinois |
| BRADEN COUNSELING CENTER                                       | DASA | SYCAMORE          | Northeastern Illinois |
| CARE ADDICTION TREATMENT PROGRAM, LLC                          | DASA | GENEVA            | Northeastern Illinois |
| CENTEGRA HEALTH SYSTEMS  | DASA | WOODSTOCK         | Northeastern Illinois |
| COMMUNITY RESOURCES FOR EDUCATION & WELLNESS, INC. (CREW,INC.) | DASA | ZION              | Northeastern Illinois |

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| COUNSELING ASSOCIATES, LLC                            | DASA | JOLIET        | Northeastern Illinois |
| COUNSELING CENTER, INC., THE                          | DASA | CRYSTAL LAKE  | Northeastern Illinois |
| COUNTY OF KENDALL                                     | DASA | YORKVILLE     | Northeastern Illinois |
| COUNTY OF WILL  | DASA | JOLIET        | Northeastern Illinois |
| CROSSROADS COUNSELING SERVICES, LLC                   | DASA | MORRIS        | Northeastern Illinois |
| D.U.I. ASSESSMENTS & SERVICES                         | DASA | OTTAWA        | Northeastern Illinois |
| DIRECT COUNSELING INC.                                | DASA | WOODSTOCK     | Northeastern Illinois |
| DUANE DEAN BEHAVIORAL HEALTH CENTER                   | DASA | KANKAKEE      | Northeastern Illinois |
| DUI AND ADDICTION COUNSELING                          | DASA | ST. CHARLES   | Northeastern Illinois |
| DUI ASSOCIATES, INC.                                  | DASA | GRAYSLAKE     | Northeastern Illinois |
| EMPLOYEE HEALTH CONSULTANTS, INC.                     | DASA | CRYSTAL LAKE  | Northeastern Illinois |
| FAMILIES AND ADOLESCENTS IN RECOVERY, INC.            | DASA | SCHAUMBURG    | Northeastern Illinois |
| GAGE & ASSOCIATES, LLC                                | DASA | OTTAWA        | Northeastern Illinois |
| GOOD SHEPHERD FOUNDATION OF HENRY COUNTY, INC.        | DASA | GENESEO       | Northeastern Illinois |
| GRUNDY COUNTY HEALTH DEPARTMENT                       | DASA | MORRIS        | Northeastern Illinois |
| INSTITUTE FOR HUMAN RESOURCES                         | DASA | PONTIAC       | Northeastern Illinois |
| INSTITUTE FOR PERSONAL DEVELOPMENT                    | DASA | MORRIS        | Northeastern Illinois |
| IROQUOIS MENTAL HEALTH CENTER                         | DASA | WATSEKA       | Northeastern Illinois |
| KIVA RECOVERY, LLC                                    | DASA | HIGHLAND PARK | Northeastern Illinois |
| LATINO TREATMENT CENTER                               | DASA | ELGIN         | Northeastern Illinois |
| NASA EDUCATION CORPORATION                            | DASA | CRYSTAL LAKE  | Northeastern Illinois |
| NEW HOPE COUNSELING CENTER                            | DASA | KANKAKEE      | Northeastern Illinois |
| NICASA, NFP   | DASA | ROUND LAKE    | Northeastern Illinois |
| NORTHWESTERN LAKE COUNSELING                          | DASA | FOX LAKE      | Northeastern Illinois |
| OCHSENFELD CONSULTING                                 | DASA | FLOSSMOOR     | Northeastern Illinois |
| PARAMO'S COUNSELING CENTER                            | DASA | JOLIET        | Northeastern Illinois |
| PARTNERS IN TREATMENT COUNSELING SERVICES, INC.       | DASA | FRANKFORT     | Northeastern Illinois |
| PIONEER CENTER FOR HUMAN SERVICES                     | DASA | MCHENRY       | Northeastern Illinois |
| PROFESSIONAL CONSULTATIONS, INC.                      | DASA | WEST DUNDEE   | Northeastern Illinois |
| PROVENA HOSPITALS                                     | DASA | MOKENA        | Northeastern Illinois |
| REGIONAL CARE ASSOCIATION                             | DASA | JOLIET        | Northeastern Illinois |
| RENTZ ADDICTION COUNSELING CENTER                     | DASA | ELGIN         | Northeastern Illinois |
| RIVERSIDE RESOLVE CENTER                              | DASA | KANKAKEE      | Northeastern Illinois |
| SCHAUMBURG INTERVENTIONS AND COUNSELING CENTER        | DASA | SCHAUMBURG    | Northeastern Illinois |
| SPIILLIE AND ASSOCIATES                               | DASA | MORRIS        | Northeastern Illinois |
| STEPPING STONES, INC.                                 | DASA | JOLIET        | Northeastern Illinois |
| THE ADVANTAGE GROUP FOUNDATION, LTD.                  | DASA | CRYSTAL LAKE  | Northeastern Illinois |
| THE CHILD, ADOLESCENT AND FAMILY RECOVERY CENTER, LLC | DASA | LAKE BLUFF    | Northeastern Illinois |

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| TRAFFIC SCHOOL OF BEHAVIOR CHANGE, INC.            | DASA | JOLIET            | Northeastern Illinois                 |
| TRICON COUNSELING CENTERS                          | DASA | CAROL STREAM      | Northeastern Illinois                 |
| TRI-COUNTY COUNSELING SERVICES, PC                 | DASA | OSWEGO            | Northeastern Illinois                 |
| TWO RIVERS OUTREACH                                | DASA | PERU              | Northeastern Illinois                 |
| WECKLER AND ASSOCIATES, LIMITED                    | DASA | ANTIOCH           | Northeastern Illinois                 |
| WESTERN LAKE COUNSELING AND DUI PROGRAMS, LLC      | DASA | FOX LAKE          | Northeastern Illinois                 |
| A DUI CLASS, INC.                                  | DASA | BUFFALO GROVE     | Suburban Cook County /Chicago Suburbs |
| A SAFE HAVEN                                       | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| ABJ COMMUNITY SERVICES, INC.                       | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| ACCESS BEHAVIORAL SERVICES, INC.                   | DASA | BERWYN            | Suburban Cook County /Chicago Suburbs |
| ADDICTION RECOVERY SERVICES, INC.                  | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| ADDICTIONS ASSOCIATES THERAPY, INC.                | DASA | LIBERTYVILLE      | Suburban Cook County /Chicago Suburbs |
| ADULT COUNSELING CENTER, INC.                      | DASA | ARLINGTON HEIGHTS | Suburban Cook County /Chicago Suburbs |
| ADVANCE COUNSELING SERVICES, INC.                  | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| ADVOCATE HEALTH AND HOSPITALS CORPORATION          | DASA | PARK RIDGE        | Suburban Cook County /Chicago Suburbs |
| ADVOCATE HEALTH CARE                               | DASA | OAK BROOK         | Suburban Cook County /Chicago Suburbs |
| AFFORDABLE RECOVERY HOUSING                        | DASA | HARVEY            | Suburban Cook County /Chicago Suburbs |
| AGAPE HEADQUARTERS                                 | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| ALCOHOL DRUG SAFETY INTERVENTION, INC.             | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| ALEXANDER ZUBENKO AND ASSOCIATES                   | DASA | LISLE             | Suburban Cook County /Chicago Suburbs |
| ALEXIAN BROTHERS                                   | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| ALEXIAN BROTHERS BEHAVIORAL HEALTH HOSPITAL        | DASA | HOFFMAN ESTATES   | Suburban Cook County /Chicago Suburbs |
| ALL TYPES COUNSELING SERVICES, LLC                 | DASA | PALOS HILLS       | Suburban Cook County /Chicago Suburbs |
| ALLIANCE BEHAVIORAL SERVICES, INC.                 | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| ALPHA COUNSELING CENTER, INC.                      | DASA | NAPERVILLE        | Suburban Cook County /Chicago Suburbs |
| ALTERNATIVE BEHAVIOR CONSULTATIONS, INC.           | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| ALTERNATIVES, INC.                                 | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| AMERICAN INDIAN HEALTH SERVICE OF CHICAGO, INC.    | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| ANCHOR BEHAVIORAL CENTERS, INC.                    | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| APOSTOLIC CHARITIES, INC.                          | DASA | STEGER            | Suburban Cook County /Chicago Suburbs |
| ARLINGTON CENTER FOR RECOVERY, LLC                 | DASA | ARLINGTON HEIGHTS | Suburban Cook County /Chicago Suburbs |
| ASHUNTI RESIDENTIAL MANAGEMENT SYSTEMS, INC.       | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| ASIAN HUMAN SERVICES, INC.                         | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| ASSESSMENT & COUNSELING SERVICES                   | DASA | LANSING           | Suburban Cook County /Chicago Suburbs |
| ASSOCIATES IN ALCOHOL AND DRUG COUNSELING, INC.    | DASA | ORLAND PARK       | Suburban Cook County /Chicago Suburbs |
| ASSOCIATES IN PROFESSIONAL COUNSELING AND COACHING | DASA | PALOS HEIGHTS     | Suburban Cook County /Chicago Suburbs |
| ASSOCIATION FOR INDIVIDUAL DEVELOPMENT             | DASA | AURORA            | Suburban Cook County /Chicago Suburbs |
| ASSOCIATION HOUSE OF CHICAGO                       | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |

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| AUNT MARTHA'S YOUTH SERVICE CENTER, INC.               | DASA | OLYMPIA FIELDS  | Suburban Cook County /Chicago Suburbs |
| AVANCE, INC.   | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| BAM HOUSE, INC.  | DASA | WAUKEGAN        | Suburban Cook County /Chicago Suburbs |
| BAXTER & SHEEREN, INC.                                 | DASA | PALOS HILLS     | Suburban Cook County /Chicago Suburbs |
| BEHAVIORAL EDUCATION AND TREATMENT, INC.               | DASA | ADDISON         | Suburban Cook County /Chicago Suburbs |
| BEHAVIORAL SERVICES CENTER                             | DASA | SKOKIE          | Suburban Cook County /Chicago Suburbs |
| BELLE COURT PLACE ORGANIZATION                         | DASA | PHOENIX         | Suburban Cook County /Chicago Suburbs |
| BERRIOS & RIVERA, INC.                                 | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| BILINGUAL DUI COUNSELING AND CLINICAL SERVICES, INC.   | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| BOBBY E. WRIGHT CCMHC, INC.                            | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| BREAKING FREE, INC.                                    | DASA | AURORA          | Suburban Cook County /Chicago Suburbs |
| BREMEN YOUTH SERVICES                                  | DASA | OAK FOREST      | Suburban Cook County /Chicago Suburbs |
| BRIDGING THE TYS TO JORDAN, INC.                       | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| BRIGHTER, BEHAVIOR, CHOICES INC., NFP                  | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| BUENA VISTA GROUP, LLC                                 | DASA | CHICAGO HEIGHTS | Suburban Cook County /Chicago Suburbs |
| CALUMET COUNSELING AND DUI SERVICES                    | DASA | CALUMET CITY    | Suburban Cook County /Chicago Suburbs |
| CAMPAIGN FOR A DRUG FREE WESTSIDE, INC.                | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| CAP OF DOWNERS GROVE. INC.                             | DASA | DOWNERS GROVE   | Suburban Cook County /Chicago Suburbs |
| CARE CLINICS, INC.                                     | DASA | AURORA          | Suburban Cook County /Chicago Suburbs |
| CARITAS  | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| CATHEDRAL SHELTER OF CHICAGO                           | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| CENTER FOR ADDICTIVE PROBLEMS, INC.                    | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| CENTRAL DUPAGE HOSPITAL, BEHAVIORAL HEALTH SERVICES OF | DASA | WINFIELD        | Suburban Cook County /Chicago Suburbs |
| CERMAK HEALTH SERVICES OF COOK COUNTY                  | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| CHALLENGE BEHAVIORAL HEALTHCARE, INC.                  | DASA | HINSDALE        | Suburban Cook County /Chicago Suburbs |
| CHANGES BEHAVIORAL SERVICES, INC.                      | DASA | MAYWOOD         | Suburban Cook County /Chicago Suburbs |
| CHICAGO SOCIAL SERVICE SYSTEMS, LLC                    | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| CHICAGO TREATMENT AND COUNSELING CENTER, INC.          | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| CHRISTIAN COMMUNITY HEALTH CENTER                      | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| CLAUDIA & EDDIE'S PLACE, NFP                           | DASA | HAZEL CREST     | Suburban Cook County /Chicago Suburbs |
| CLYBOURN CONSULTING CORPORATION                        | DASA | SKOKIE          | Suburban Cook County /Chicago Suburbs |
| COMGRAPH, INC.   | DASA | PARK FOREST     | Suburban Cook County /Chicago Suburbs |
| COMMUNITY COUNSELING CENTER OF CHICAGO                 | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| COMMUNITY MENTAL HEALTH COUNCIL, INC.                  | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| COMMUNITY SERVICE COUNCIL OF NORTHERN WILL COUNTY      | DASA | ROMEOVILLE      | Suburban Cook County /Chicago Suburbs |
| COMPASS DEVELOPMENT, INC.                              | DASA | LEMONT          | Suburban Cook County /Chicago Suburbs |
| CONFIDENTIAL SERVICES, LLC                             | DASA | CICERO          | Suburban Cook County /Chicago Suburbs |
| CONSULTING PROFESSIONALS, INC.                         | DASA | CALUMET CITY    | Suburban Cook County /Chicago Suburbs |

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| CORNELL INTERVENTIONS, INC.                     | DASA | WOODRIDGE      | Suburban Cook County /Chicago Suburbs |
| CORNERSTONE RECOVERING COMMUNITY                | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| CORPORATE HEALTH RESOURCE CENTER, INC.          | DASA | OAK PARK       | Suburban Cook County /Chicago Suburbs |
| COUNSELING CENTER OF ILLINOIS, INC.             | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| CROSSMONT & ASSOCIATES, INC.                    | DASA | OAK LAWN       | Suburban Cook County /Chicago Suburbs |
| DEER REHABILITATION SERVICES, INC.              | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| DIAGNOSTIC SERVICES ASSOCIATES,LTD.             | DASA | PALOS HEIGHTS  | Suburban Cook County /Chicago Suburbs |
| DUI & ADDICTION COUNSELING CENTER, INC.         | DASA | MUNDELEIN      | Suburban Cook County /Chicago Suburbs |
| DUI ALTERNATIVES TREATMENT CENTER, INC.         | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| DUI COMMUNITY COUNSELING, INC.                  | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| DUI COUNSELING CENTER, INC. / BAYRACH           | DASA | SKOKIE         | Suburban Cook County /Chicago Suburbs |
| DUI PROFESSIONAL PROVIDERS, INC.                | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| DUI-METROPOLITAN SERVICES, INC.                 | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| DUPAGE COUNTY PSYCHOLOGICAL SERVICES            | DASA | WHEATON        | Suburban Cook County /Chicago Suburbs |
| EIGHTEENTH JUDICIAL CIRCUIT COURT - PROBATION   | DASA | WHEATON        | Suburban Cook County /Chicago Suburbs |
| EL PUENTE LATINO, INC.                          | DASA | WAUKEGAN       | Suburban Cook County /Chicago Suburbs |
| ELITE HOUSE OF SOBER LIVING, INC.               | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| ELMHURST MEMORIAL HOSPITAL                      | DASA | ELMHURST       | Suburban Cook County /Chicago Suburbs |
| ENHANCED CLINICAL SOLUTIONS, INC.               | DASA | MAYWOOD        | Suburban Cook County /Chicago Suburbs |
| ERIC GORDON AND ASSOCIATES                      | DASA | PARK RIDGE     | Suburban Cook County /Chicago Suburbs |
| EMAGES, INC.                                    | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| FAMILY COUNSELING SERVICES OF AURORA            | DASA | AURORA         | Suburban Cook County /Chicago Suburbs |
| FAMILY GUIDANCE CENTERS, INC.                   | DASA | GLENVIEW       | Suburban Cook County /Chicago Suburbs |
| FOLA COMMUNITY ACTION SERVICES, INC.            | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| FOREST COUNSELING SERVICES, INC.                | DASA | JUSTICE        | Suburban Cook County /Chicago Suburbs |
| GARFIELD COUNSELING CENTER, INC.                | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| GATEWAY FOUNDATION, INC.                        | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| GRAND PRAIRIE SERVICES                          | DASA | TINLEY PARK    | Suburban Cook County /Chicago Suburbs |
| GREAT HEIGHTS FAMILY MEDICINE, LTD              | DASA | CALUMET CITY   | Suburban Cook County /Chicago Suburbs |
| GUIDING LIGHT COUNSELING, INC.                  | DASA | BOLINGBROOK    | Suburban Cook County /Chicago Suburbs |
| GUILDHAUS                                       | DASA | BLUE ISLAND    | Suburban Cook County /Chicago Suburbs |
| GW & ASSOCIATES, INC.                           | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| HABILITATIVE SYSTEMS, INC.                      | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| HAND-N-HAND OUTREACH NOT FOR PROFIT             | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| HANUL FAMILY ALLIANCE - KOREAN AMERICAN SEN CTR | DASA | MOUNT PROSPECT | Suburban Cook County /Chicago Suburbs |
| HARDIN HOUSE                                    | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| HAZELDEN CHICAGO                                | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |
| HEALTHCARE ALTERNATIVE SYSTEMS, INC.            | DASA | CHICAGO        | Suburban Cook County /Chicago Suburbs |

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| HEARTLAND HEALTH OUTREACH, INC.                 | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| HEARTLAND HUMAN CARE SERVICES, INC.             | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| HENRY BOOTH HOUSE                               | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| HENRY'S SOBER LIVING HOUSE                      | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| HILL ALCOHOL AND SUBSTANCE ABUSE PROGRAM, INC.  | DASA | CRETE           | Suburban Cook County /Chicago Suburbs |
| HOPE FOR TOMORROW, INC.                         | DASA | AURORA          | Suburban Cook County /Chicago Suburbs |
| HOPKINS MEDICAL GROUP, INC.                     | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| HOWARD BROWN HEALTH CENTER                      | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| HOWARD COUNSELING SERVICES, INC.                | DASA | BOLINGBROOK     | Suburban Cook County /Chicago Suburbs |
| HUMAN RESOURCES DEVELOPMENT INSTITUTE, INC.     | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| ICAN COMMUNITY SERVICES, INC. NFP               | DASA | SOUTH HOLLAND   | Suburban Cook County /Chicago Suburbs |
| IJEGBA COMMUNITY, INC.                          | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| INDIANA AVENUE DUI SERVICE                      | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| INNOVATIVE HEALTHCARE, LLC                      | DASA | SKOKIE          | Suburban Cook County /Chicago Suburbs |
| INROADS COUNSELING AND DUI CENTER, INC.         | DASA | CARPENTERSVILLE | Suburban Cook County /Chicago Suburbs |
| INTERCEPT PROGRAMS, INC.                        | DASA | OLYMPIA FIELDS  | Suburban Cook County /Chicago Suburbs |
| INTERVENTION INSTRUCTION, INC.                  | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| IT'S ABOUT CHANGE SOBER LIVING, INC.            | DASA | CALUMET CITY    | Suburban Cook County /Chicago Suburbs |
| JACK CLARK'S FAMILY                             | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| JEM TREATMENT, INC.                             | DASA | WAUKEGAN        | Suburban Cook County /Chicago Suburbs |
| JOHN H. STROGER HOSPITAL OF COOK COUNTY         | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| KELLY'S ACCURATE DUI EVALUATIONS-RISK EDUCATION | DASA | FRANKFORT       | Suburban Cook County /Chicago Suburbs |
| KEVIN & ASSOCIATES, INC.                        | DASA | ELMHURST        | Suburban Cook County /Chicago Suburbs |
| KINGDOM LIVING OUTREACH SERVICES, INC.          | DASA | OLYMPIA FIELDS  | Suburban Cook County /Chicago Suburbs |
| L.S. BERKLEY AND ASSOCIATES                     | DASA | BUFFALO GROVE   | Suburban Cook County /Chicago Suburbs |
| LA FAMILIA COUNSELING SERVICES                  | DASA | STREAMWOOD      | Suburban Cook County /Chicago Suburbs |
| LAKAR ENTERPRISE, LLC                           | DASA | LANSING         | Suburban Cook County /Chicago Suburbs |
| LAKE COUNTY HEALTH DEPT / BEHAVIORAL HEALTH     | DASA | WAUKEGAN        | Suburban Cook County /Chicago Suburbs |
| LAST CALL DUI SERVICES & COUNSELING CENTER      | DASA | SKOKIE          | Suburban Cook County /Chicago Suburbs |
| LE PENSEUR YOUTH & FAMILY SERVICES, INC.        | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| LESTER AND ROSALIE ANIXTER CENTER               | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| LEYDEN FAMILY SERVICE & MHC                     | DASA | FRANKLIN PARK   | Suburban Cook County /Chicago Suburbs |
| LIFELINE COUNSELING CENTER, INC.                | DASA | GLENVIEW        | Suburban Cook County /Chicago Suburbs |
| LIVING TREES CENTER, INC.                       | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| LORETTO HOSPITAL                                | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| LUTHERAN SOCIAL SERVICES OF ILLINOIS            | DASA | DES PLAINES     | Suburban Cook County /Chicago Suburbs |
| MAGNOLIA HOUSE COUNSELING CENTER                | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| MAINE CENTER, INC.                              | DASA | PARK RIDGE      | Suburban Cook County /Chicago Suburbs |



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| MARYVILLE ACADEMY                            | DASA | DES PLAINES       | Suburban Cook County /Chicago Suburbs |
| MCDERMOTT CENTER, THE                        | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| MCM SUBSTANCE ABUSE CENTER                   | DASA | ELMHURST          | Suburban Cook County /Chicago Suburbs |
| MERCY HOUSING LAKEFRONT                      | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| MIDWEST TREATMENT CENTER, INC.               | DASA | INDIAN HEAD PARK  | Suburban Cook County /Chicago Suburbs |
| N' THE SPIRIT TRANSFORMATIONAL LIVING        | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| NAPERVILLE PSYCHIATRIC VENTURES              | DASA | NAPERVILLE        | Suburban Cook County /Chicago Suburbs |
| NEAR NORTH HEALTH SERVICE CORPORATION        | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| NEW AGE SERVICES CORP.                       | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| NEW HOPE COMMUNITY SERVICE CENTER            | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| NEW HOPE RECOVERY CENTER, LLC                | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| NEW VISIONS COUNSELING SERVICES, INC.        | DASA | DOWNERS GROVE     | Suburban Cook County /Chicago Suburbs |
| NORTHWEST COMMUNITY HOSPITAL                 | DASA | ARLINGTON HEIGHTS | Suburban Cook County /Chicago Suburbs |
| NUWAY COMMUNITY SERVICES, INC.               | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| OMNI YOUTH SERVICES                          | DASA | BUFFALO GROVE     | Suburban Cook County /Chicago Suburbs |
| PAPE & ASSOCIATES                            | DASA | WHEATON           | Suburban Cook County /Chicago Suburbs |
| PDSSC CHICAGO, INC.                          | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| PDSSC, L.L.C.                                | DASA | GLENVIEW          | Suburban Cook County /Chicago Suburbs |
| PEER SERVICES, INC.                          | DASA | EVANSTON          | Suburban Cook County /Chicago Suburbs |
| PEOPLE OVERWHELM, INC.                       | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| PERSONNEL ASSESSMENT CENTER, INC.            | DASA | AURORA            | Suburban Cook County /Chicago Suburbs |
| PHOENIX BEHAVIORAL SERVICES, INC.            | DASA | MIDLOTHIAN        | Suburban Cook County /Chicago Suburbs |
| PILLARS COMMUNITY SERVICES                   | DASA | LA GRANGE PARK    | Suburban Cook County /Chicago Suburbs |
| PILSEN - LITTLE VILLAGE CMHC, INC.           | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| POLISH AMERICAN ASSOCIATION                  | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| POLISH/AMERICAN ADDICTIONS COUNSELING        | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| PRENTICE EARL / DBA PRENTICE PLACE           | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| PREVENTION CLASSES, INC.                     | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| PRO-HEALTH ADVOCATES, INC.                   | DASA | CICERO            | Suburban Cook County /Chicago Suburbs |
| PROSPERITY HOUSE, INC. NFP                   | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| PROVISO FAMILY SERVICES                      | DASA | BROADVIEW         | Suburban Cook County /Chicago Suburbs |
| PROVISO-LEYDEN COUNCIL                       | DASA | MAYWOOD           | Suburban Cook County /Chicago Suburbs |
| PSYCYNERGY PSYCHOLOGICAL SERVICES            | DASA | HARVEY            | Suburban Cook County /Chicago Suburbs |
| R.O.P.E., INC.                               | DASA | WAUKEGAN          | Suburban Cook County /Chicago Suburbs |
| RACING INDUSTRY CHARITABLE FOUNDATION (RICF) | DASA | MELROSE PARK      | Suburban Cook County /Chicago Suburbs |
| RADIUS FOUNDATION, INC.                      | DASA | PALOS HEIGHTS     | Suburban Cook County /Chicago Suburbs |
| RELAPSE PREVENTION COUNSELING CENTER, INC.   | DASA | DES PLAINES       | Suburban Cook County /Chicago Suburbs |
| RENACER LATINO, INC.                         | DASA | WAUKEGAN          | Suburban Cook County /Chicago Suburbs |

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| RENAISSANCE CENTER FOR COUNSELING                    | DASA | ARLINGTON HEIGHTS | Suburban Cook County /Chicago Suburbs |
| RENEWED HOPE COMMUNITY SERVICES                      | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| RINCON FAMILY SERVICES                               | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| RITA'S MINISTRY                                      | DASA | AURORA            | Suburban Cook County /Chicago Suburbs |
| ROBERT A. MOYLAN                                     | DASA | LISLE             | Suburban Cook County /Chicago Suburbs |
| ROLLING MEADOWS COUNSELING CENTERS                   | DASA | ROLLING MEADOWS   | Suburban Cook County /Chicago Suburbs |
| ROSEMOOR ASSESSMENT SUBSTANCE ABUSE INC.             | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| RUTH B. DUDA & ASSOCIATES                            | DASA | MOUNT PROSPECT    | Suburban Cook County /Chicago Suburbs |
| SAFER FOUNDATION                                     | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| SANYA SYRSTAD  | DASA | LISLE             | Suburban Cook County /Chicago Suburbs |
| SERENITY BRIDGES, L.L.C.                             | DASA | MORTON GROVE      | Suburban Cook County /Chicago Suburbs |
| SERENITY HOUSE COUNSELING SERVICES, INC.             | DASA | ADDISON           | Suburban Cook County /Chicago Suburbs |
| SHEKINAH GLORY HOUSE, INC.                           | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| SILVER CROSS HOSPITAL                                | DASA | NEW LENOX         | Suburban Cook County /Chicago Suburbs |
| SOFT LANDING INTERVENTIONS                           | DASA | OAKBROOK TERRACE  | Suburban Cook County /Chicago Suburbs |
| SOLLEY'S HOUSE                                       | DASA | EVERGREEN PARK    | Suburban Cook County /Chicago Suburbs |
| SOUTH SHORE LAKEFRONT, INC.                          | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| SPECIALIZED ASSISTANCE SERVICES, NFP                 | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| ST. LEONARD'S MINISTRIES                             | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| STATE OF MIND MENTAL HEALTH & CONSULTATION SVCS      | DASA | HAZEL CREST       | Suburban Cook County /Chicago Suburbs |
| STONYBROOK CENTER, INC.                              | DASA | WINFIELD          | Suburban Cook County /Chicago Suburbs |
| SUNDANCE METHADONE TREATMENT CENTER, LLC             | DASA | SKOKIE            | Suburban Cook County /Chicago Suburbs |
| TASC, INC.   | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| THE BIRT GROUP, INC.                                 | DASA | WHEATON           | Suburban Cook County /Chicago Suburbs |
| THE BOBBY BUONAURO CLINIC, INC.                      | DASA | EVANSTON          | Suburban Cook County /Chicago Suburbs |
| THE CATHOLIC CHARITIES OF THE ARCHDIOCESE OF CHICAGO | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| THE CENTER FOR OUTPATIENT ALCOHOLISM TREATMENT       | DASA | EVERGREEN PARK    | Suburban Cook County /Chicago Suburbs |
| THE CHICAGO CENTER FOR RECOVERY & EMPOWERMENT NFP    | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| THE FAMILY CONNECTION                                | DASA | NAPERVILLE        | Suburban Cook County /Chicago Suburbs |
| THE GOOD HOPE FOUNDATION OF AMERICA, INC.            | DASA | TINLEY PARK       | Suburban Cook County /Chicago Suburbs |
| THE IDS GROUP, INC.                                  | DASA | AURORA            | Suburban Cook County /Chicago Suburbs |
| THE LINK & OPTION CENTER, INC.                       | DASA | MARKHAM           | Suburban Cook County /Chicago Suburbs |
| THE PATH-RECOVERY LIVING FOR WOMEN                   | DASA | FOREST PARK       | Suburban Cook County /Chicago Suburbs |
| THE SALVATION ARMY RED SHIELD                        | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| THE SKY IS THE LIMIT RECOVERY FACILITIES, INC., NFP  | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| THE SOUTH SUBURBAN COUNCIL                           | DASA | EAST HAZEL CREST  | Suburban Cook County /Chicago Suburbs |
| THE WOMEN'S TREATMENT CENTER                         | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |
| THE WOODLAWN ORGANIZATION                            | DASA | CHICAGO           | Suburban Cook County /Chicago Suburbs |



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| THERAPEUTIC INTERVENTIONS, INC.                      | DASA | ROLLING MEADOWS | Suburban Cook County /Chicago Suburbs |
| TOOLS FOR LIFE, LTD.                                 | DASA | AURORA          | Suburban Cook County /Chicago Suburbs |
| TRANSITIONAL ALTERNATIVE REENTRY INITIATIVE, INC.    | DASA | AURORA          | Suburban Cook County /Chicago Suburbs |
| TREATMENT CENTERS OF ILLINOIS, LLC                   | DASA | NORTHBROOK      | Suburban Cook County /Chicago Suburbs |
| TRILOGY, INC.  | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| TRUE LEADERS OF CHANGE CONSULTING SERVICES, LLC      | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| UNIVERSAL FAMILY CONNECTION, INC.                    | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| USHA MALKERNEKER, M.D.                               | DASA | HAZEL CREST     | Suburban Cook County /Chicago Suburbs |
| VALERIE'S EVALUATION SERVICES, LLC                   | DASA | PALOS HEIGHTS   | Suburban Cook County /Chicago Suburbs |
| VANGUARD DUI SERVICES                                | DASA | WOOD RIVER      | Suburban Cook County /Chicago Suburbs |
| VICTORY VISION COUNSELING                            | DASA | MT. PROSPECT    | Suburban Cook County /Chicago Suburbs |
| VIRGINIA M. MEJIA                                    | DASA | WEST CHICAGO    | Suburban Cook County /Chicago Suburbs |
| WAY BACK INN, INC.                                   | DASA | BROADVIEW       | Suburban Cook County /Chicago Suburbs |
| WESTCARE ILLINOIS, INC.                              | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| WINDOWS OF OPPORTUNITY REHABILITATION SERVICES, INC. | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| YANA HOUSE   | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| YOUTH OUTREACH SERVICES                              | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| YOUTH SERVICE PROJECT, INC.                          | DASA | CHICAGO         | Suburban Cook County /Chicago Suburbs |
| A&E BEHAVIORAL HEALTHCARE ASSOCIATES, PC             | DASA | DECATUR         | Central Illinois                      |
| ABBCON COUNSELING CORPORATION                        | DASA | CHARLESTON      | Central Illinois                      |
| ACCENT COUNSELING, LLC                               | DASA | CHAMPAIGN       | Central Illinois                      |
| ACTION CONSULTANTS                                   | DASA | EAST PEORIA     | Central Illinois                      |
| ADVOCATE COUNSELING CENTER, INC.                     | DASA | WESTCHESTER     | Central Illinois                      |
| ALCOHOL AND DRUG PROFESSIONALS                       | DASA | CANTON          | Central Illinois                      |
| ALCOHOL CHEMICAL EVAL SVCS, DBA A.C.E.S., LTD.       | DASA | DANVILLE        | Central Illinois                      |
| ALTERNATIVES AND SOLUTIONS COUNSELING, LLC           | DASA | ATHENS          | Central Illinois                      |
| APPLE BEHAVIORAL COUNSELING, INC.                    | DASA | BEARDSTOWN      | Central Illinois                      |
| BLOOMINGTON NORMAL TREATMENT CENTER, LLC             | DASA | NORMAL          | Central Illinois                      |
| CARLE HEALTH CARE INCORPORATED                       | DASA | URBANA          | Central Illinois                      |
| CASS COUNTY MENTAL HEALTH ASSOCIATION                | DASA | BEARDSTOWN      | Central Illinois                      |
| CENTRAL EAST ALCOHOLISM & DRUG COUNCIL               | DASA | CHARLESTON      | Central Illinois                      |
| CHAMPAIGN TREATMENT CENTER, LLC                      | DASA | CHAMPAIGN       | Central Illinois                      |
| CHESTNUT HEALTH SYSTEMS, INC.                        | DASA | BLOOMINGTON     | Central Illinois                      |
| CHILDREN'S HOME ASSOCIATION OF ILLINOIS              | DASA | PEORIA          | Central Illinois                      |
| CLINICAL COUNSELING GROUP & DUI PROVIDERS, LLC       | DASA | SPRINGFIELD     | Central Illinois                      |
| COLES COUNTY MENTAL HEALTH ASSOCIATION, INC.         | DASA | MATTOON         | Central Illinois                      |
| COMMUNITY ELEMENTS, INC.                             | DASA | CHAMPAIGN       | Central Illinois                      |
| COMPASS COUNSELING                                   | DASA | TOLEDO          | Central Illinois                      |

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| COUNTERMEASURES, INC.                        | DASA | BLOOMINGTON    | Central Illinois |
| CUMBERLAND ASSOCIATES, INC.                  | DASA | TOLEDO         | Central Illinois |
| CUSTOM COUNSELING SERVICES                   | DASA | URBANA         | Central Illinois |
| DEWITT COUNTY HUMAN RESOURCE CENTER          | DASA | CLINTON        | Central Illinois |
| DUI EVALUATIONS & TREATMENT SERVICES, INC.   | DASA | SPRINGFIELD    | Central Illinois |
| DUI SERVICES                                 | DASA | DECATUR        | Central Illinois |
| DUI SERVICES                                 | DASA | HAVANA         | Central Illinois |
| DUI SOLUTIONS & TREATMENT ALTERNATIVES, INC. | DASA | BLOOMINGTON    | Central Illinois |
| EAST CENTRAL ILLINOIS HUMANISTICS, INC.      | DASA | DANVILLE       | Central Illinois |
| HERITAGE BEHAVIORAL HEALTH CENTER, INC.      | DASA | DECATUR        | Central Illinois |
| HUMAN RESOURCES CENTER EDGAR/ CLARK Co       | DASA | PARIS          | Central Illinois |
| HUMAN SERVICE CENTER OF PEORIA               | DASA | PEORIA         | Central Illinois |
| ILLINOIS ALCOHOL AND DRUG EVALUATION         | DASA | PEORIA         | Central Illinois |
| IDAACS, INC.                                 | DASA | PEORIA         | Central Illinois |
| JASPER COUNTY HEALTH DEPARTMENT              | DASA | NEWTON         | Central Illinois |
| JESUS IS THE WAY PRISON MINISTRY             | DASA | RANTOUL        | Central Illinois |
| LIBERTY COUNSELING CENTER, INC.              | DASA | TAYLORVILLE    | Central Illinois |
| LIFEWAY BEHAVIORAL SERVICES, INC.            | DASA | CLINTON        | Central Illinois |
| LOCUST STREET RESOURCE CENTER                | DASA | CARLINVILLE    | Central Illinois |
| MCDONOUGH DISTRICT HOSPITAL                  | DASA | MACOMB         | Central Illinois |
| MCKINLEY, ADA S. COMMUNITY SERVICES, INC.    | DASA | CHICAGO        | Central Illinois |
| MOULTRIE COUNTY COUNSELING CENTER            | DASA | SULLIVAN       | Central Illinois |
| NEW DIRECTIONS TREATMENT CENTER              | DASA | DANVILLE       | Central Illinois |
| NORTHSTAR DUI CONSULTING, LLC                | DASA | SPRINGFIELD    | Central Illinois |
| ON THE WINGS OF ANGELS, INC.                 | DASA | CHARLESTON     | Central Illinois |
| P.A.T.S. PREVENTION AND TREATMENT SERVICES   | DASA | URBANA         | Central Illinois |
| PARK CENTER OF JACKSONVILLE, LTD             | DASA | JACKSONVILLE   | Central Illinois |
| PATHWAYS AT SIEFERT COUNSELING CENTER        | DASA | DANVILLE       | Central Illinois |
| PERSONAL COUNSELING SERVICES                 | DASA | SPRINGFIELD    | Central Illinois |
| PIATT COUNTY MENTAL HEALTH CENTER            | DASA | MONTICELLO     | Central Illinois |
| PLEASANT COUNSELING                          | DASA | DECATUR        | Central Illinois |
| PRAIRIE CENTER HEALTH SYSTEMS                | DASA | URBANA         | Central Illinois |
| PROCTOR HOSPITAL, INC.                       | DASA | PEORIA         | Central Illinois |
| RECOVERY COUNSELING, LTD.                    | DASA | CHAMPAIGN      | Central Illinois |
| RESTORATION M.B.S. CENTER, INC.              | DASA | WESTCHESTER    | Central Illinois |
| RICHARDSON COUNSELING CENTER, LLC            | DASA | BARTONVILLE    | Central Illinois |
| ROSE MEDICAL ASSOCIATION, INC.               | DASA | PEORIA HEIGHTS | Central Illinois |
| SCHUYLER COUNSELING & HEALTH SERVICES        | DASA | RUSHVILLE      | Central Illinois |

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| SHELBY COUNTY COMMUNITY SERVICES, INC.                           | DASA | SHELBYVILLE      | Central Illinois      |
| SOLUTIONS COUNSELING & DUI SERVICES                              | DASA | SPRINGFIELD      | Central Illinois      |
| STILLMEADOW DUI ASSESSMENT AND REMEDIAL ED. CTR                  | DASA | SPRINGFIELD      | Central Illinois      |
| SYNERGY CONSULTING & TRAINING, LLC                               | DASA | SPRINGFIELD      | Central Illinois      |
| TAZWOOD MENTAL HEALTH CENTER                                     | DASA | PEKIN            | Central Illinois      |
| TK BEHAVIORAL, LLC   | DASA | FRANKLIN         | Central Illinois      |
| UNITED IN JESUS OUTREACH MINISTRIES                              | DASA | CANTON           | Central Illinois      |
| WELLS CENTER, THE  | DASA | JACKSONVILLE     | Central Illinois      |
| WESTERN ILLINOIS UNIVERSITY / BEU HEALTH CENTER                  | DASA | MACOMB           | Central Illinois      |
| ABC DUI SERVICES   | DASA | SALEM            | Southwestern Illinois |
| ACCURATE EVALUATIONS   | DASA | CARLYLE          | Southwestern Illinois |
| CARBONDALE DUI AND COUNSELING ASSOCIATES                         | DASA | CARBONDALE       | Southwestern Illinois |
| CLAY COUNTY COUNSELING SERVICES                                  | DASA | LOUISVILLE       | Southwestern Illinois |
| COMMUNITY HEALTH & EMERGENCY SERVICES, INC.                      | DASA | CAIRO            | Southwestern Illinois |
| COMMUNITY RESOURCE CENTER  | DASA | CENTRALIA        | Southwestern Illinois |
| DELTA CENTER, INC.   | DASA | CAIRO            | Southwestern Illinois |
| EGYPTIAN PUBLIC & MENTAL HEALTH DEPARTMENT                       | DASA | ELDORADO         | Southwestern Illinois |
| FAMILY COUNSELING CENTER, INC.                                   | DASA | GOLCONDA         | Southwestern Illinois |
| FIRST CHOICE DUI SERVICES  | DASA | HERRIN           | Southwestern Illinois |
| FIRST JUDICIAL CIRCUIT / EVALUATION SERVICES UNIT                | DASA | MARION           | Southwestern Illinois |
| FIRST STEP DUI EVALUATION & COUNSELING, INC.                     | DASA | TROY             | Southwestern Illinois |
| HELM DUI SERVICES  | DASA | VANDALIA         | Southwestern Illinois |
| JEFFERSON COUNTY COMPREHENSIVE SERVICES, INC.                    | DASA | MOUNT VERNON     | Southwestern Illinois |
| LAWRENCE CO HEALTH DEPT OUTPATIENT CTR                           | DASA | LAWRENCEVILLE    | Southwestern Illinois |
| MASSAC COUNTY MHC  | DASA | METROPOLIS       | Southwestern Illinois |
| PERRY COUNTY COUNSELING CENTER, INC.                             | DASA | DU QUOIN         | Southwestern Illinois |
| SOUTHEASTERN ILLINOIS COUNSELING CENTERS                         | DASA | OLNEY            | Southwestern Illinois |
| THE FELLOWSHIP HOUSE   | DASA | ANNA             | Southwestern Illinois |
| WABASH COUNTY HEALTH DEPARTMENT                                  | DASA | MT. CARMEL       | Southwestern Illinois |
| AAA DUI SERVICES, INC.   | DASA | EDWARDSVILLE     | Southeastern Illinois |
| ALCOHOLIC REHABILITATION COMMUNITY HOME                          | DASA | GRANITE CITY     | Southeastern Illinois |
| BOND COUNTY HEALTH DEPARTMENT                                    | DASA | GREENVILLE       | Southeastern Illinois |
| CEC / CIVIGENICS, INC.   | DASA | LITCHFIELD       | Southeastern Illinois |
| CHANGING LIVES COUNSELING CENTER, INC.                           | DASA | ALTON            | Southeastern Illinois |
| COMPREHENSIVE BEHAVIORAL HEALTH CENTER OF ST. CLAIR COUNTY, INC. | DASA | EAST SAINT LOUIS | Southeastern Illinois |
| CONTINUING RECOVERY CENTER                                       | DASA | IRVING           | Southeastern Illinois |
| DEROUSSE COUNSELING AND DUI SERVICES                             | DASA | BELLEVILLE       | Southeastern Illinois |
| DIEL COUNSELING, INC.  | DASA | EFFINGHAM        | Southeastern Illinois |

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| EFFINGHAM COUNTY PROBATION DEPARTMENT   | DASA | EFFINGHAM        | Southeastern Illinois |
| FIRST CHOICE DUI COUNSELING             | DASA | WATERLOO         | Southeastern Illinois |
| HEARTLAND HUMAN SERVICES                | DASA | EFFINGHAM        | Southeastern Illinois |
| HOLBROOK & ASSOCIATES, L.L.C.           | DASA | FAIRVIEW HEIGHTS | Southeastern Illinois |
| HUMAN SERVICE CENTER OF SOUTHERN METRO  | DASA | RED BUD          | Southeastern Illinois |
| HUMAN SUPPORT SERVICES                  | DASA | WATERLOO         | Southeastern Illinois |
| INTENSIVE OUT-PATIENT CARE, INC.        | DASA | EDWARDSVILLE     | Southeastern Illinois |
| MONTGOMERY COUNTY HEALTH DEPARTMENT     | DASA | HILLSBORO        | Southeastern Illinois |
| PRACTICAL REHAB SERVICES, LTD.          | DASA | ALTON            | Southeastern Illinois |
| STARTING POINT COUNSELING PROGRAM       | DASA | COLLINSVILLE     | Southeastern Illinois |
| SUBURBAN CLINICAL, INC.                 | DASA | BELLEVILLE       | Southeastern Illinois |
| THE H GROUP, B.B.T., INC.               | DASA | WEST FRANKFORT   | Southeastern Illinois |
| THOMPSON COUNSELING SERVICES            | DASA | MT. VERNON       | Southeastern Illinois |
| WELLSPRING RESOURCES                    | DASA | ALTON            | Southeastern Illinois |
| YOUR CHOICE DUI SERVICES AND COUNSELING | DASA | BELLEVILLE       | Southeastern Illinois |

## Appendix D – Illinois HCBS Waiver Detail

Current Illinois HCBS 1915(c) Waivers - Source: Illinois HFS

Fact Sheets: <http://www.hfs.illinois.gov/hcbswaivers/> - Note: The following waivers were cross-referenced with CMS.

| Waiver  | Original Approval Date                               | Expiration Date | Operating State Agency  | Eligible Population and Services (1. HFS, 2. CMS)  |
|---|--|-----------------|---|--|
| <b>Children and Young Adults with Developmental Disabilities-Support Waiver</b>     | 7/01/2007  | 6/30/2015       | Department of Human Services (DHS), Division of Developmental Disabilities Services | Children and young adults with mental retardation or developmental disabilities; ages 3 through 21 who are at a risk of placement in an Intermediate Care Facility for the Mentally Retarded (ICF/MR).<br>Provides adaptive equipment, service facilitation, assistive technology, behavior intervention and treatment, home accessibility mods, personal support, temporary assistance, training and counseling services for unpaid caregivers, and vehicle mods for individuals w/autism, MR, DD ages 3-21.  |
| <b>Children and Young Adults with Developmental Disabilities-Residential Waiver</b> | 7/01/2007  | 6/30/2015       | Department of Human Services (DHS), Division of Developmental Disabilities Services | Children and young adults with mental retardation or developmental disabilities; ages 3 through 21 who are at a risk of placement in an Intermediate Care Facility for the Mentally Retarded (ICF/MR).<br>Provides child group home, adaptive equipment, assistive technology, behavior intervention and treatment for individuals w/autism, DD, MR ages 3-21.   |
| <b>Children that are Technology Dependent/Medically Fragile</b>                     | 7/01/1985<br>Renewed:<br>9/01/2007<br>–<br>8/31/2012 | 4/30/2013       | University of Illinois Division of Specialized Care for Children (DSCC)             | Medically fragile and technology-dependent individuals under 21 years of age who meet the Department's eligibility criteria under 89 Ill. Adm. Code 120.530. The individuals would otherwise require a level of care provided by, and be at risk of institutional care in, a skilled nursing facility or a hospital, the cost of which would be reimbursed under the State plan. This waiver is similar to the "Katie Beckett" waiver in other states, but this waiver is unique to Illinois.<br>Provides respite, environmental accessibility adaptations, family training, medically supervised day care, nurse training, placement maintenance counseling, specialized medical equipment and supplies for individuals who are medically fragile and technology dependent ages 0 – 20. |

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| <b>Persons with Disabilities</b>              | 10/01/1983<br>Renewed: 10/2004 – 9/2009 | 6/30/2017 | Department of Human Services (DHS), Division of Rehabilitation Services             | Individuals with physical disabilities from the ages of 0 to 59 (including ventilator dependent adults) who would otherwise be institutionalized in a nursing facility. Also those 60 or older who began services before age 60, may choose to remain in this waiver. Provides adult day care, home health aide, homemaker, personal assistant, respite, environmental accessibility adaptations, home delivered meals, intermittent nursing, nursing, OT, PERS, PT, specialized medical equipment, speech therapy for physically disabled individuals ages 0 – 59.   |
| <b>Persons with Brain Injuries (BI)</b>       | 7/01/1999<br>Renewed: 7/2007 – 6/2012   | 6/26/2013 | Department of Human Services (DHS), Division of Rehabilitation Services             | Persons with BI of any age who would otherwise be institutionalized in a nursing facility. Provides adult day care, day hab, home health aide, homemaker, personal assistant, prevocational, respite, supported employment, cognitive behavioral therapies, environmental accessibility adaptations, home delivered meals, intermittent nursing, nursing, OT, PERS, PT, specialized medical equipment, speech therapist for individuals w/brain injury ages 0 - no max age.   |
| <b>Adults with Developmental Disabilities</b> | 12/01/1983<br>Renewed: 7/2012 – 6/2017  | 6/30/2017 | Department of Human Services (DHS), Division of Developmental Disabilities Services | Individuals with mental retardation or developmental disabilities; 18 years or older who would otherwise be institutionalized in an Intermediate Care Facility for the Mentally Retarded (ICF/MR). Provides adult day care, community integrated living arrangement and community living facility, developmental training, supported employment, personal support, home accessibility mods, vehicle mods, nonmedical transportation, adaptive equipment, assistive technology, PERS, training and counseling services for unpaid caregivers, behavior intervention and treatment, behavioral services (psychotherapy and counseling), skilled nursing, crisis services, PT, OT, speech therapy, service facilitation for individuals w/autism, DD, MR ages 18 - no max age. |
| <b>Persons who are Elderly</b>                | 10/01/1983<br>Renewed: 10/2004 – 9/2009 | 9/30/2014 | Department on Aging (DoA)   | Individuals 60 years of age or older who would otherwise be institutionalized in a nursing facility. Provides adult day, in-home service, emergency home response services for aged individuals 65 - no max age and physically disabled individuals 60-64.  |

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| <b>Persons with HIV or AIDS</b>     | 10/01/1990<br>Renewed: 10/2003 – 09/2008 | 9/30/2013 | Department of Human Services (DHS), Division of Rehabilitation Services      | Persons diagnosed with Human Immune Deficiency Virus (HIV), or Acquired Immune Deficiency Syndrome (AIDS), of any age, who would otherwise be institutionalized in a hospital setting.<br>Provides adult day care, home health aide, homemaker, personal assistant, respite, environmental accessibility adaptations, home delivered meals, intermittent nursing, OT, PERS, PT, specialized medical equipment, speech therapy for individuals w/HIV/AIDS ages 0 - no max age. |
| <b>Supportive Living Facilities</b> | 7/01/1999                                | 6/30/2017 | Department of Healthcare and Family Services (HFS), Bureau of Long Term Care | Individuals with disabilities 22 years and over or individuals 65 years and over who would otherwise be institutionalized in a nursing facility.<br>Provides assisted living for aged individuals 65 yrs - no max age and disabled ages 22-64.  |